



Maryland

GOVERNOR'S OFFICE
OF SMALL, MINORITY & WOMEN
BUSINESS AFFAIRS

ANNUAL REPORT

Fiscal Year 2021



Larry Hogan
Governor



Boyd K. Rutherford
Lt. Governor



Jimmy Rhee
Special Secretary

Mission

As a coordinating office of Governor Larry Hogan, we connect the small business community to greater economic opportunities in the public and private sectors, while implementing and monitoring small, minority, women, and veteran business inclusion programs across 70 state agencies.

Vision

Create an open and accessible culture where Maryland is open for all small businesses, including those owned by minorities, women, and veterans.





MBE Awards

\$1.1 B



**Firms to Receive
Payment as an MBE**

1,162



MBE Payments

\$933 M



Businesses Served

19,375



**Firms to Receive
Payment as an SBR**

1,400



SBR Payments

\$448 M



Outreach Events

115



VSBE Awards

\$30 M



VSBE Payments

\$30 M



Message from Special Secretary Rhee

Dear Friends,

It is my pleasure to present the Governor's Office of Small, Minority & Women Business Affairs' Annual Report for Fiscal Year 2021.

It was a challenging year as the ongoing effect of the worldwide pandemic touched every aspect of our statewide economy. Despite the challenges, I have witnessed the determination of our small business community. There was a notable shift toward digitization and automation as they adapted to online channels. They reorganized and reskilled their operations for greater efficiency. They became more agile and innovative. And although these transformations were born out of crisis, they have quickly become the new standard.

Just as the 2021 fiscal year was closing, Governor Larry Hogan announced the end of the COVID-19 State of Emergency, and all emergency mandates and restrictions were lifted as the new fiscal year began. The business climate has irrevocably changed, yet we are once again looking forward.

Small, minority, women, and veteran business owners have come out of the pandemic with confidence that our economy will rebound. They know they will play an important role as a renewed emphasis on diversity, equity, and inclusion will lead to greater opportunities.

Sincerely,

Jimmy Rhee
Special Secretary





The Governor's Office of Small, Minority & Women Business Affairs



The Governor's Office of Small, Minority & Women Business Affairs has oversight of three socioeconomic programs: the Small Business Reserve (SBR) Program, the Minority Business Enterprise (MBE) Program, and the Veteran-Owned Small Business Enterprise (VSBE) Program. We

work across 70 participating agencies and departments to implement these important procurement programs and maximize opportunities for our small, minority, women, and veteran entrepreneurs.

Under the leadership of the Special Secretary, our small and passionate 10-person staff works with a wide variety of stakeholder groups. We bring our subject-matter expertise to agencies and departments across state government, serving on the Governor's Subcabinet on International Affairs, the Commerce Department's Small Business Workgroup, the Minority Business Enterprise Advisory Committee, the Procurement Improvement Council, the Performance Improvement Council, and the Senior Procurement Advisory Group. We are also members of several industry-specific initiatives such as the Maryland Offshore Wind Workforce Training Program Grant Review Team and the Sports Wagering Application Review Commission.

Internally, we work collaboratively with the participating agencies and departments to maximize inclusion of small, minority, women, and veteran-owned businesses on state-funded contracts. We conduct statewide training programs for SBR and MBE liaisons, host forums to discuss compliance issues, and develop best practices and guidelines for procurement officials. In addition, we collect and analyze quarterly and annual performance data for all three socioeconomic procurement programs for publication of this annual report.



Externally, we help small, minority, women, and veteran business owners compete with confidence through our Technical Training Classroom (TTC) webinar series. Two TTC webinars are held every month with topics carefully curated to help entrepreneurs build core competencies and gain an insightful understanding of the State's procurement process. Instructors for this series come from multiple state agencies

including General Services, Commerce, and Labor. Small business stakeholder organizations and business owners also lend their expertise to this robust program. Over 1,500 attendees participate annually and have access to both the recorded sessions and the presenters' slide deck. In FY2021 we also introduced the Small Biz Resource Connections series. These quarterly webinars connect small business owners to the vast network of resources offered by government agencies, stakeholder organizations, and private sector providers.

You'll see members of our team serving as keynote speakers, panelists, and exhibitors for events hosted by other small and minority business stakeholders across the state, and we publish an informative quick-read news bulletin to over 26,000 online subscribers each month. Our website, which is home to the state's Procurement Forecast, provides 24/7 access to program information and a wide range of resources such as public data mining strategies, small business mentoring and counseling services provided by local and national stakeholders, specialized minority lending programs, and pipelines to public sector contracting opportunities.



Small Business Reserve (SBR) Program

Overview

Maryland's Small Business Reserve (SBR) Program was founded in 2004. It provides prime contracting opportunities in an exclusive environment where small businesses compete against other small businesses instead of larger businesses with greater resources. This race- and gender-neutral program applies to 66 designated agencies/departments that are required to structure procurement procedures to achieve at least 15 percent of the dollars expended directly with certified small businesses on state-funded contracts. Once a contract is designated for the SBR Program, the award can only be made to a certified small business.

For-profit businesses must meet the program's small business eligibility standards and complete a certification process using the state's online vendor platform - eMaryland Marketplace Advantage (eMMA). It is free to register on eMMA and become certified in the SBR Program. Once certified, small businesses must renew their certification annually. Learn more by visiting the "SBR Program" webpage at <https://gomdsmallbiz.maryland.gov>.

The impact of the global pandemic continued to affect Maryland's economy throughout the fiscal year. All three socioeconomic procurement programs experienced a decline in eligible spending. At the same time, small, minority, women, and veteran business owners were experiencing supply chain disruptions and declining workforce issues. Despite these challenges, the small business community is confident that our economy will rebound and opportunities within the state contracting arena will increase.

Performance

The primary data point used to measure the SBR Program's statewide performance is payment dollars (Exhibit A). During FY2021, total qualifying expenditures across the participating agencies/departments was \$4.4 billion, a 15 percent decrease from \$5.2 billion in FY2020. Total SBR payments in FY2021 were \$448 million, an 18 percent decrease from \$547 million in FY2020. Total SBR Participation was 10.2 percent in FY2021, a 4 percent decrease from 10.6 percent in FY2020.

Payments in the SBR Program are monitored across three categories: credit card payments, incidental SBR payments, and designated SBR payments. Incidental SBR payments are those made to a certified small business for a contract that was won on the open market. Designated SBR payments are those made to a certified small business for a contract designated to the SBR Program at the onset of the procurement process and identified as such on the solicitation documents. The SBR Program's statewide designated participation was 2.9 percent, a 17 percent increase from 2.4 percent in FY2020.



The designated participating agencies/departments are legislatively mandated to submit performance data to the Governor’s Office of Small, Minority & Women Business Affairs annually. The following agencies/departments did not provide SBR reporting data for the 2021 fiscal year: Baltimore City Community College, Canal Place, Education, and the University of MD, Baltimore. We believe the absence of this data has a negligible impact on the SBR Program’s overall performance as reported here.

Highlights

Governor Larry Hogan made a significant enhancement to the SBR Program with Executive Order 01.01.2021.01, the first executive order issued in 2021. This action requires that all eligible procurements between \$50,000 and \$500,000 be automatically designated to the SBR Program. The Governor’s Office of Small, Minority & Women Business Affairs worked in collaboration with the Department of General Services’ Office of State Procurement to prescribe best practices and guidelines to implement the executive order across all the participating agencies. In addition, guidance and worksheets utilized internally by the purchasing agency/departments Procurement Review Groups (PRG) were updated. The PRG determines the appropriate socioeconomic utilization methods to encourage maximum small and/or minority and/or veteran-owned business participation in each proposed contact and makes recommendations to the agency head and the solicitation’s procurement officer concerning specific designations and/or participation goals.

Legislative action taken during FY2021 included expansion of the definition of a small business under the SBR Program statute, to include firms certified to participate in the Veteran-Owned Small Business Enterprise (VSBE) Program.



Minority Business Enterprise (MBE) Program

Overview

Maryland's MBE Program was established in 1978. It is an economic development tool intended to increase procurement opportunities for minority and women-owned firms within the State contracting arena. This race- and gender-conscious procurement program applies to 70 agencies and departments and has a statewide aspirational goal of 29 percent. Goals are determined on a contract-by-contract basis. Only the work of certified MBEs can be counted toward achievement of an established contract goal through participation as a prime contractor or a subcontractor.

Certification for the MBE Program is managed by the Office of Minority Business Enterprise, a division of the Maryland Department of Transportation. Vendors complete a certification process based on established eligibility standards to determine social and economic disadvantage. Once certified, firms must renew annually to remain in the program. There is no cost to obtain MBE certification. Learn more by visiting the "MBE Program" webpage at <https://gomdsmallbiz.maryland.gov>.

The impact of the global pandemic continued to affect Maryland's economy throughout the fiscal year. All three socioeconomic procurement programs experienced a decline in eligible spending. At the same time, small, minority, women, and veteran business owners were experiencing supply chain disruptions and declining workforce issues. Despite these challenges, the small business community is confident that our economy will rebound and opportunities within the state contracting arena will increase.

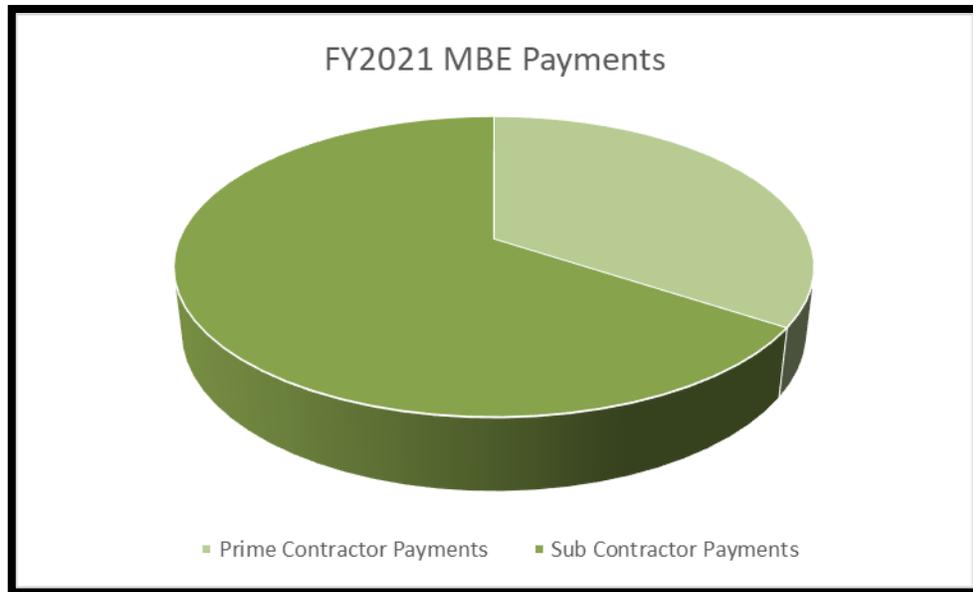
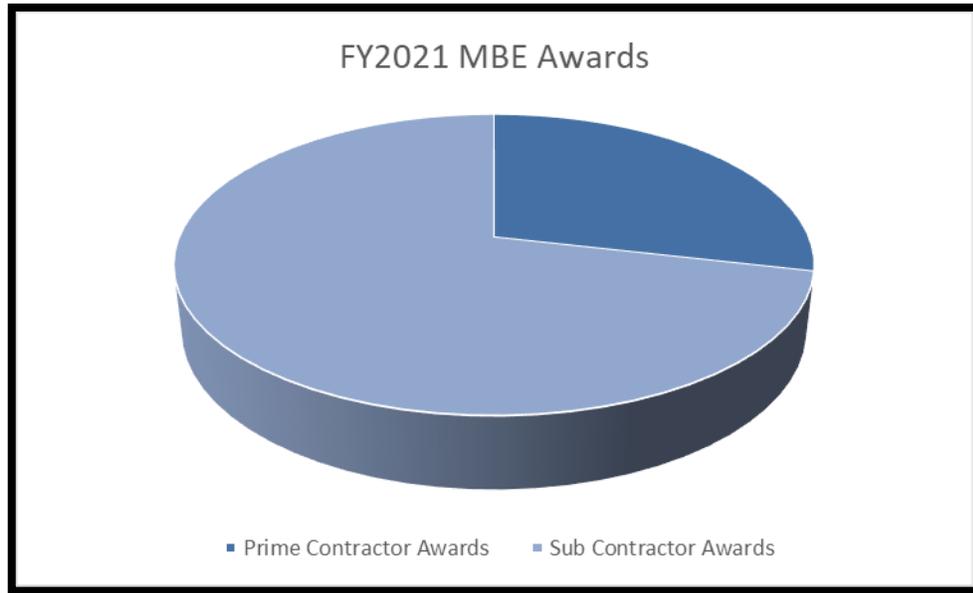
Performance

The primary data points used to monitor the MBE Program's statewide performance are award dollars, payment dollars, utilization by classification, and utilization by procurement category (Exhibits B-F). In FY2021, total qualifying expenditures across the participating agencies/departments decreased nearly 5 percent from \$6.9 billion in FY2020 to \$6.6 billion. During this period, awards to MBEs totaled \$1.1 billion, representing a 16 percent increase from \$971 million in FY2020. Payments to MBE firms experienced a decline from \$1.1 billion in FY2020 to \$934 million in FY2021.

The overall MBE participation rate increased 22 percent from 14.1 percent in the previous fiscal year to 17.2 percent in FY2021.

The data includes awards and payments made to MBEs performing as prime contractors and subcontractors. In FY2021, awards to MBE prime contractors, as a percentage of total MBE awards, was 29 percent with awards to MBE subcontractors at 71 percent. Payments

to MBEs performing as prime contractors, as a percentage of total MBE payments was 34 percent with 66 percent of payments going to MBE subcontractors.



The designated participating agencies/departments are legislatively mandated to submit performance data to the Governor's Office of Small, Minority & Women Business Affairs annually. In FY2021, the following agencies/departments did not submit award or payment data: Health Benefit Exchange, Human Services, and University of MD, Baltimore. Baltimore City Community College did not submit award data. We believe the unreported data has a negligible impact on the MBE Program's overall performance as reported here.



Highlights

During this reporting period, we worked in collaboration with the Department of General Services' Office of State Procurement to update the prescribed guidance and worksheets utilized internally by the purchasing agency/departments Procurement Review Group (PRG) teams. The PRG determines the appropriate socioeconomic utilization methods to encourage maximum small and/or minority and/or veteran-owned business participation in each proposed contract and makes recommendations to the agency head and the solicitation's procurement officer concerning specific designations and/or participation goals.

In FY2021, legislative action repealed a prohibition on counting a certified MBE as both a women-owned business and a business owned by a member of an ethnic or racial group. The participation of a certified women-owned MBE who holds dual certification may now be counted in multiple subgoal categories.



Veteran-Owned Small Business Enterprise (VSBE) Program

Overview

Maryland's Veteran-Owned Small Business Enterprise (VSBE) Program was enacted in 2010 to enhance opportunities for veteran-owned small businesses to participate in State-funded procurements. Authority for administering the VSBE Program was transferred from the Board of Public Works to the Governor's Office of Small, Minority & Women Business Affairs in 2018. The program has an overall statewide goal of 1 percent and applies to 51 participating agencies and departments. Goals are determined on a contract-by-contract basis. Only the work of a certified VSBE, performing as either a prime contractor or a subcontractor, can be counted toward achievement of an established contract goal.

Vendors must meet the eligibility standards for size and ownership, and obtain verification of their veteran status. There is no cost to obtain VSBE certification, and once certified, firms must renew annually. Registration and renewal of certification takes place within the eMMA system. Learn more by visiting the "VSBE Program" page at <https://gomdsmallbiz.maryland.gov>

The impact of the global pandemic continued to affect Maryland's economy throughout the fiscal year. All three socioeconomic procurement programs experienced a decline in eligible spending. At the same time, small, minority, women, and veteran business owners were experiencing supply chain disruptions and declining workforce issues. Despite these challenges, the small business community is confident that our economy will rebound and opportunities within the state contracting arena will increase.

Performance

The primary data points used to monitor the VSBE Program's statewide performance are award dollars and payment dollars (Exhibits G-H). In FY2021, total qualifying expenditures across the participating agencies/departments decreased slightly from \$5.1 million in FY2020 to \$5.0 million. The VSBE Program's statewide participation rate declined from 0.61 percent in FY2020 to 0.60 percent FY2021, a 1.6 percent decrease. Awards to VSBE vendors in FY2021 totaled \$29.6 million, a 5.5 percent decrease from \$31.3 million in FY2020. Payments to VSBE vendors in FY2021 was \$30 million, a 23.5 percent decrease from \$39 million in FY2020

The designated participating agencies/departments are legislatively mandated to submit performance data to the Governor's Office of Small, Minority & Women Business Affairs annually. In FY2021, the School for the Deaf and the Board of Public Works, did not submit award or payment data. No payment data was submitted by Supplemental



Retirement, Education, and Maryland 529. We believe the unreported data has a negligible impact on the VSBE Program's overall performance as reported here.

Highlights

We are proactively working to enroll more veteran-owned firms in the program. The products and services available from certified VSBE vendors are an important element in establishing a participation goal. We are confident that increasing the VSBE vendor pool will ultimately lead to increased awards and payments to certified veteran-owned firms.

Greater awareness across the participating agencies/department is an important step toward successful implementation of the VSBE Program. Training for procurement officers specific to the state's socioeconomic programs is having a positive impact. Last year, half of the participating agencies did not report any performance data. This year, over 90 percent of the data was received. While 17 of the agencies/departments reported no awards or payments to VSBE vendors, nine exceeded the 1 percent statewide goal.

In FY2021, we worked in collaboration with the Department of General Services' Office of State Procurement to update the prescribed guidance and worksheets utilized internally by the purchasing agency/departments Procurement Review Groups (PRG). The PRG determines the appropriate socioeconomic utilization methods to encourage maximum small and/or minority and/or veteran-owned business participation in each proposed contact and makes recommendations to the agency head and the solicitation's procurement officer concerning specific designations and/or participation goals.

Legislative action taken during FY2021 included expansion of the definition of a small business, under the Small Business Reserve Program statute, to include VSBEs. In addition, the Governor's Office of Small, Minority & Women Business Affairs has been charged with adopting regulations to establish and review the VSBE overall percentage goal and establishing a VSBE Advisory Committee.

Exhibit A: FY2021 SBR Agency/Department Participation

FY2021							
SBR Participating Agency/Department	SBR Designated Payments	Non-Designated Payments	SBR Credit Card Payments	SBR Payments	Total All Payments	Total SBR Participation	Designated SBR Participation
AGING	\$55,704	\$146,277	\$6,274	\$201,980	\$1,065,770	19.0%	5.2%
AGRICULTURE	\$7,534	\$310,240	\$5,050	\$317,773	\$4,696,569	6.8%	0.2%
ARCHIVES	\$257,685	\$0	\$2,222	\$257,685	\$788,599	32.7%	32.7%
ASSESSMENTS & TAXATION	\$570,859	\$27,838	\$205,535	\$598,697	\$4,784,823	12.5%	11.9%
ATTORNEY GENERAL	\$59,366	\$104,404	\$39,777	\$163,770	\$1,090,404	15.0%	5.4%
AVIATION ADMINISTRATION	\$2,020,829	\$4,590,913	\$42,898	\$6,611,742	\$70,369,952	9.4%	2.9%
BOWIE STATE UNIVERSITY	\$2,213,509	\$2,153,700	\$7,356	\$4,367,209	\$17,534,885	24.9%	12.6%
BUDGET & MANAGEMENT	\$39,048	\$7,927,783	\$39,048	\$7,966,831	\$177,167,591	4.5%	0.0%
COMMERCE	\$509,059	\$1,778,362	\$11,134	\$2,287,422	\$7,554,165	30.3%	6.7%
COMMISSION ON CIVIL RIGHTS	\$643	\$0	\$643	\$643	\$176,056	0.4%	0.4%
COMPTROLLER	\$184,721	\$5,666,645	\$176,116	\$5,851,366	\$42,678,206	13.7%	0.4%
COPPIN STATE UNIVERSITY	\$467,210	\$676,368	\$62,008	\$1,143,579	\$11,980,729	9.5%	3.9%
ENVIRONMENT	\$267,331	\$2,299,872	\$25,066	\$2,567,202	\$6,105,978	42.0%	4.4%
ENVIRONMENTAL SERVICE	\$2,981,010	\$11,867,996	\$47,097	\$14,849,006	\$115,484,925	12.9%	2.6%
EXECUTIVE DEPARTMENT	\$111,220	\$0	\$21,698	\$111,220	\$3,896,236	2.9%	2.9%
FOOD CENTER AUTHORITY	\$17,356	\$160,479	\$17,356	\$177,835	\$1,098,128	16.2%	1.6%
FROSTBURG STATE UNIVERSITY	\$195,436	\$438,208	\$195,436	\$633,644	\$13,170,016	4.8%	1.5%
GENERAL SERVICES	\$6,446,350	\$21,461,894	\$61,986	\$27,908,244	\$113,439,495	24.6%	5.7%
HEALTH	\$10,686,953	\$22,388,116	\$1,469,245	\$33,075,069	\$534,058,314	6.2%	2.0%
HIGHER EDUCATION COMMISSION	\$36,569	\$547,163	\$5,393	\$583,733	\$658,098	88.7%	5.6%
HOUSING & COMMUNITY DEVELOPMENT	\$163,825	\$2,806,541	\$18,947	\$2,970,365	\$12,054,199	24.6%	1.4%
HUMAN SERVICES	\$766,658	\$28,198,905	\$323,631	\$28,965,563	\$111,193,162	26.0%	0.7%
INFORMATION TECHNOLOGY	\$492,603	\$6,667,055	\$12,429	\$7,159,658	\$108,005,076	6.6%	0.5%
INSURANCE ADMINISTRATION	\$7,523	\$558,699	\$0	\$566,222	\$1,729,973	32.7%	0.4%
JUVENILE SERVICES	\$2,215,804	\$1,643,462	\$618,462	\$3,859,266	\$44,522,656	8.7%	5.0%
LABOR	\$1,714,058	\$2,491,168	\$92,216	\$4,205,226	\$98,781,387	4.3%	1.7%
LOTTERY & GAMING CONTROL	\$584,101	\$38,616	\$209,828	\$622,718	\$64,134,607	1.0%	0.9%
MILITARY DEPARTMENT	\$623,177	\$249,143	\$65,717	\$872,319	\$4,570,072	19.1%	13.6%
MORGAN STATE UNIVERSITY	\$3,149,905	\$888,946	\$70,475	\$4,038,851	\$41,065,456	9.8%	7.7%
MOTOR VEHICLE ADMINISTRATION	\$1,572,181	\$11,574,690	\$283,961	\$13,146,871	\$49,051,274	26.8%	3.2%
NATURAL RESOURCES	\$423,473	\$1,162,849	\$273,153	\$1,586,322	\$23,674,482	6.7%	1.8%
PEOPLE'S COUNSEL	\$4,632	\$16,027	\$4,632	\$20,659	\$791,198	2.6%	0.6%
PLANNING	\$94,132	\$692,389	\$9,337	\$786,521	\$7,884,755	10.0%	1.2%
PORT ADMINISTRATION	\$3,641,536	\$2,485,865	\$50,257	\$6,127,401	\$38,063,754	16.1%	9.6%
PROSECUTOR'S OFFICE	\$766	\$0	\$766	\$766	\$202,792	0.4%	0.4%
PUBLIC DEFENDER'S OFFICE	\$854,047	\$12,125,354	\$24,489	\$12,979,401	\$13,455,072	96.5%	6.3%
PUBLIC SAFETY & CORRECTIONS	\$11,795,819	\$50,909,324	\$361,685	\$62,705,143	\$301,203,455	20.8%	3.9%
PUBLIC SERVICE COMMISSION	\$32,815	\$4,805	\$12,792	\$37,620	\$1,263,740	3.0%	2.6%
PUBLIC TELEVISION	\$88,656	\$601,705	\$18,840	\$690,361	\$15,911,141	4.3%	0.6%
PUBLIC WORKS	\$0	\$1,025	\$0	\$1,025	\$33,739	3.0%	0.0%
SALISBURY STATE UNIVERSITY	\$1,114,185	\$1,265,526	\$227,305	\$2,379,711	\$15,128,396	15.7%	7.4%
SCHOOL FOR THE DEAF	\$650,959	\$0	\$8,730	\$659,689	\$2,704,228	24.4%	24.1%
STADIUM AUTHORITY	\$980,481	\$5,694,498	\$12,440	\$6,674,979	\$264,924,167	2.5%	0.4%
STATE BOARD OF ELECTIONS	\$8,386,701	\$3,521,197	\$0	\$12,007,898	\$41,088,574	29.2%	20.4%
STATE HIGHWAY ADMINISTRATION	\$3,894,326	\$15,361,486	\$386,842	\$19,255,812	\$350,333,677	5.5%	1.1%
STATE POLICE	\$7,535,201	\$2,070,290	\$271,884	\$9,605,491	\$44,035,067	21.8%	17.1%
STATE RETIREMENT AGENCY	\$616,045	\$322,942	\$33,131	\$938,987	\$7,534,962	12.5%	8.2%
SUBSEQUENT INJURY FUND	\$13,089	\$0	\$12,633	\$13,089	\$70,148	18.7%	18.7%
SUPPLEMENTAL RETIREMENT	\$0	\$0	\$0	\$0	\$270,580	0.0%	0.0%
TAX COURT	\$0	\$0	\$0	\$0	\$21,668	0.0%	0.0%
TOWSON UNIVERSITY	\$5,205,985	\$5,479,585	\$459,761	\$10,685,570	\$68,293,952	15.6%	7.6%
TRANSIT ADMINISTRATION	\$5,648,903	\$10,250,906	\$290,844	\$15,899,808	\$245,944,753	6.5%	2.3%
TRANSPORTATION (TSO)	\$1,272,841	\$4,428,828	\$52,500	\$5,701,668	\$43,359,620	13.1%	2.9%
TRANSPORTATION AUTHORITY	\$20,974,340	\$41,052,360	\$862,050	\$62,026,700	\$521,889,623	11.9%	4.0%
TREASURER'S OFFICE	\$362,705	\$4,022	\$13,725	\$366,727	\$5,325,714	6.9%	6.8%
U OF MD, BALTIMORE COUNTY	\$1,654,176	\$1,871,411	\$185,960	\$3,525,587	\$76,211,396	4.6%	2.2%
U OF MD, COLLEGE PARK	\$12,113,396	\$15,382,147	\$634,499	\$27,495,543	\$547,659,185	5.0%	2.2%
U OF MD, EASTERN SHORE	\$164,676	\$2,141,611	\$82,338	\$2,306,287	\$17,938,853	12.9%	0.9%
U OF MD, GLOBAL CAMPUS	\$237,807	\$2,458,635	\$7,379	\$2,696,443	\$37,212,721	7.2%	0.6%
UNIVERSITY OF BALTIMORE	\$1,078,024	\$203,044	\$92,195	\$1,281,068	\$8,251,984	15.5%	13.1%
VETERANS AFFAIRS	\$48,507	\$294,998	\$10,911	\$343,505	\$22,306,967	1.5%	0.2%
WORKERS' COMPENSATION COMMISSION	\$0	\$3,388,030	\$34,682	\$3,422,712	\$3,467,436	98.7%	0.0%
TOTAL	\$127,306,450	\$320,854,342	\$8,572,764	\$448,304,202	\$4,389,364,600	10.2%	2.9%

Exhibit B: FY2021 MBE Awards by Participating Agency/Department

FY2021					
MBE Participating Agency/Department	Total Prime MBE Awards	Total Subcontract MBE Awards	Total MBE Awards	Total ALL Awards	% MBE Participation
AGING	\$725	\$0	\$725	\$1,100,299	0.07%
AGRICULTURE	\$149,131	\$0	\$149,131	\$2,972,953	5.02%
ARCHIVES	\$0	\$0	\$0	\$906,128	0.00%
ASSESSMENTS & TAXATION	\$44,205	\$5,393	\$49,598	\$5,201,232	0.95%
ATTORNEY GENERAL	\$95,751	\$0	\$95,751	\$406,564	23.55%
AVIATION ADMINISTRATION	\$6,881,029	\$11,091,198	\$17,972,227	\$83,419,205	21.54%
BOWIE STATE UNIVERSITY	\$4,781,434	\$0	\$4,781,434	\$20,652,741	23.15%
BUDGET & MANAGEMENT	\$4,697,560	\$217,868	\$4,915,428	\$471,028,583	1.04%
CANAL PLACE PRESERVATION	\$5,218	\$0	\$5,218	\$190,256	2.74%
COMMERCE	\$50,400	\$4,050	\$54,450	\$2,502,544	2.18%
COMMISSION ON CIVIL RIGHTS	\$6,717	\$0	\$6,717	\$187,933	3.57%
COMPTROLLER	\$4,993,878	\$0	\$4,993,878	\$69,989,417	7.14%
COPPIN STATE UNIVERSITY	\$1,844,261	\$608,236	\$2,452,497	\$12,879,158	19.04%
EDUCATION	\$9,946,927	\$0	\$9,946,927	\$224,345,530	4.43%
ENVIRONMENT	\$736,728	\$12,337	\$749,065	\$2,244,964	33.37%
ENVIRONMENTAL SERVICES	\$6,600,505	\$21,056,953	\$27,657,458	\$85,268,449	32.44%
EXECUTIVE DEPARTMENT	\$67,811	\$590	\$68,401	\$3,084,476	2.22%
FOOD CENTER AUTHORITY	\$147,314	\$11,400	\$158,714	\$650,578	24.40%
FROSTBURG STATE UNIVERSITY	\$630,042	\$99,023	\$729,065	\$13,267,193	5.50%
GENERAL SERVICES	\$12,389,689	\$21,173,075	\$33,562,764	\$219,810,296	15.27%
GOVERNOR'S OFFICE OF CRIME PREVENTION	\$0	\$0	\$0	\$186,845	0.00%
HEALTH	\$16,829,160	\$13,672,973	\$30,502,133	\$851,974,949	3.58%
HIGHER EDUCATION COMMISSION	\$4,793	\$0	\$4,793	\$654,633	0.73%
HOUSING & COMMUNITY DEVELOPMENT	\$1,431,043	\$2,121,311	\$3,552,354	\$15,751,344	22.55%
INFORMATION TECHNOLOGY	\$4,338,805	\$1,781,978	\$6,120,783	\$101,685,396	6.02%
INSURANCE ADMINISTRATION	\$171,151	\$0	\$171,151	\$2,556,817	6.69%
JUVENILE SERVICES	\$4,386,084	\$2,801,193	\$7,187,277	\$57,009,907	12.61%
LABOR	\$1,491,807	\$5,655,018	\$7,146,825	\$214,215,286	3.34%
LOTTERY & GAMING CONTROL	\$245,763	\$2,012,554	\$2,258,317	\$15,709,494	14.38%
MARYLAND 529	\$57,357	\$0	\$57,357	\$9,638,700	0.60%
MARYLAND STATE LIBRARY	\$10,573	\$0	\$10,573	\$158,986	6.65%
MILITARY DEPARTMENT	\$277,598	\$14,117	\$291,715	\$20,473,831	1.42%
MORGAN STATE UNIVERSITY	\$2,140,273	\$266,409	\$2,406,682	\$47,141,952	5.11%
MOTOR VEHICLE ADMINISTRATION	\$14,970,589	\$2,096,520	\$17,067,109	\$52,033,822	32.80%
NATURAL RESOURCES	\$228,117	\$14,638	\$242,755	\$20,186,431	1.20%
PEOPLE'S COUNSEL	\$67,710	\$0	\$67,710	\$1,863,775	3.63%
PLANNING	\$17,110	\$0	\$17,110	\$1,411,336	1.21%
PORT ADMINISTRATION	\$4,463,803	\$0	\$4,463,803	\$25,061,977	17.81%
PUBLIC BROADCASTING COMMISSION	\$157,228	\$0	\$157,228	\$17,401,002	0.90%
PUBLIC DEFENDER	\$437,603	\$10,249	\$447,852	\$11,842,370	3.78%
PUBLIC SAFETY & CORRECTIONAL SERVICES	\$17,568,333	\$21,433,442	\$39,001,775	\$117,286,184	33.25%
PUBLIC SCHOOL CONSTRUCTION	\$38,178,170	\$241,208,062	\$279,386,232	\$867,972,916	32.19%
PUBLIC SERVICE COMMISSION	\$0	\$0	\$0	\$846,093	0.00%
PUBLIC WORKS	\$0	\$0	\$0	\$31,440	0.00%
SAINT MARY'S COLLEGE OF MARYLAND	\$319,830	\$0	\$319,830	\$17,713,830	1.81%
SALISBURY STATE UNIVERSITY	\$1,386,853	\$193,309	\$1,580,162	\$14,764,967	10.70%
SCHOOL FOR THE DEAF	\$227,684	\$0	\$227,684	\$2,995,494	7.60%
STADIUM AUTHORITY	\$11,504,745	\$51,021,517	\$62,526,262	\$175,669,708	35.59%
STATE BOARD OF ELECTIONS	\$1,511,097	\$8,277,126	\$9,788,223	\$56,626,556	17.29%
STATE HIGHWAY ADMINISTRATION	\$55,241,412	\$170,658,984	\$225,900,396	\$923,074,187	24.47%
STATE POLICE	\$3,997,145	\$0	\$3,997,145	\$48,581,408	8.23%
STATE PROSECUTOR	\$475	\$0	\$475	\$119,401	0.40%
STATE RETIREMENT AGENCY	\$727,693	\$0	\$727,693	\$1,872,403	38.86%
SUBSEQUENT INJURY FUND	\$0	\$0	\$0	\$30,217	0.00%
SUPPLEMENTAL RETIREMENT	\$0	\$91,791	\$91,791	\$224,137	40.95%
TAX COURT	\$0	\$0	\$0	\$16,352	0.00%
TOWSON UNIVERSITY	\$2,635,801	\$4,613,660	\$7,249,461	\$53,683,347	13.50%
TRANSIT ADMINISTRATION	\$29,970,887	\$69,712,049	\$99,682,936	\$416,956,687	23.91%
TRANSPORTATION (TSO)	\$15,122,805	\$24,128,792	\$39,251,597	\$139,237,744	28.19%
TRANSPORTATION AUTHORITY	\$700,912	\$103,205,405	\$103,906,317	\$537,800,827	19.32%
TREASURER	\$367,761	\$9,780	\$377,541	\$2,108,585	17.90%
U OF MD, BALTIMORE COUNTY	\$814,397	\$9,530,832	\$10,345,229	\$89,450,200	11.57%
U OF MD, COLLEGE PARK	\$31,528,403	\$17,562,216	\$49,090,619	\$328,565,676	14.94%
U OF MD, EASTERN SHORE	\$1,327,176	\$226,817	\$1,553,993	\$22,105,559	7.03%
U OF MD, GLOBAL CAMPUS	\$382,666	\$653,736	\$1,036,402	\$39,848,937	2.60%
UNIVERSITY OF BALTIMORE	\$648,882	\$80,904	\$729,786	\$12,195,681	5.98%
VETERANS AFFAIRS	\$69,413	\$0	\$69,413	\$448,024	15.49%
WORKER'S COMPENSATION COMMISSION	\$3,668,891	\$34,150	\$3,703,041	\$4,696,967	78.84%
TOTAL	\$323,697,323	\$807,369,655	\$1,131,066,978	\$6,561,990,879	17.24%

Exhibit C: FY2021 MBE Awards by Classification

FY2021					
MBE Classification	MBE Prime Contractor Awards	MBE Subcontract Awards	Total MBE Awards	Total MBE Awards (%)	Total Statewide Awards (%)
African American Total	\$93,985,646	\$245,067,103	\$339,052,749	29.98%	5.17%
<i>African American</i>	\$76,339,076	\$212,398,530	\$288,737,606	25.53%	5.14%
<i>African American Women</i>	\$17,646,570	\$32,668,573	\$50,315,143	4.45%	1.04%
Asian American Total	\$110,583,888	\$173,291,162	\$283,875,050	25.10%	4.33%
<i>Asian American</i>	\$88,402,686	\$161,065,219	\$249,467,905	22.06%	2.93%
<i>Asian American Woman</i>	\$22,181,202	\$12,225,943	\$34,407,145	3.04%	0.73%
Hispanic American Total	\$41,354,568	\$98,426,863	\$139,781,432	12.36%	2.13%
<i>Hispanic American</i>	\$36,106,305	\$87,819,745	\$123,926,050	10.96%	1.97%
<i>Hispanic American Woman</i>	\$5,248,263	\$10,607,118	\$15,855,382	1.40%	0.16%
Native American Total	\$660,943	\$19,598,940	\$20,259,883	1.79%	0.31%
<i>Native American</i>	\$660,943	\$19,423,619	\$20,084,562	1.78%	0.33%
<i>Native American Women</i>	\$0	\$175,321	\$175,321	0.02%	0.03%
Women	\$76,182,920	\$266,050,633	\$342,233,553	30.26%	5.22%
Disabled	\$179,357	\$152,224	\$331,581	0.03%	0.01%
Disadvantaged	\$750,000	\$4,782,730	\$5,532,730	0.49%	0.08%
MBE Awards TOTAL	\$323,697,323	\$807,369,655	\$1,131,066,978	100.00%	17.24%
Statewide Awards TOTAL					\$6,561,990,879

Exhibit D: FY2021 MBE Awards by Procurement Category

FY2021					
Procurement Category	Total Prime Contractor Awards	MBE Prime Contractor Awards	MBE Subcontractor Awards	Total MBE Awards	MBE Participation
Architectural	\$381,718,990	\$32,010,527	\$90,749,550	\$122,760,077	32.16%
Engineering	\$329,003,494	\$1,052,239	\$86,434,311	\$87,486,550	26.59%
Construction	\$1,982,024,329	\$74,439,917	\$460,327,079	\$534,766,996	26.98%
Construction Related Services	\$26,608,177	\$332,616	\$5,776,626	\$6,109,242	22.96%
Maintenance	\$352,696,150	\$49,313,712	\$22,295,696	\$71,609,408	20.30%
Services	\$1,644,162,432	\$60,880,249	\$90,753,760	\$151,634,009	9.22%
Supplies & Equipment	\$380,963,627	\$17,520,038	\$5,868,699	\$23,388,737	6.14%
IT Services	\$669,665,104	\$52,362,982	\$44,774,558	\$97,137,540	14.51%
IT Supplies & Equipment	\$189,698,071	\$10,277,012	\$389,376	\$10,666,388	5.62%
Human, Cultural, Social & Educat	\$77,827,130	\$41,267	\$0	\$41,267	0.05%
Corporate Credit Card	\$334,463,680	\$5,940,124	\$0	\$5,940,124	1.78%
Direct Voucher	\$193,159,696	\$19,526,640	\$0	\$19,526,640	10.11%
TOTAL	\$6,561,990,879	\$323,697,323	\$807,369,655	\$1,131,066,978	17.24%

Exhibit E: FY2021 MBE Payment by Participating Agency/Department

FY2021			
MBE Participating Agency/Department	MBE Prime Contractor Payments	MBE Subcontractor Payments	Total MBE Payments
AGING	\$3,994	\$0	\$3,994
AGRICULTURE	\$992,059	\$0	\$992,059
ARCHIVES	\$146,810	\$0	\$146,810
ASSESSMENTS & TAXATION	\$114,547	\$0	\$114,547
ATTORNEY GENERAL	\$137,721	\$0	\$137,721
AVIATION ADMINISTRATION	\$6,632,690	\$21,026,180	\$27,658,871
BALTIMORE CITY COMMUNITY COLLEGE	\$139,942	\$0	\$139,942
BOARD OF PUBLIC WORKS	\$1,699	\$0	\$1,699
BOWIE STATE UNIVERSITY	\$3,204,237	\$2,036,213	\$5,240,450
CANAL PLACE PRESERVATION	\$5,217	\$0	\$5,217
MARYLAND 529	\$35,153	\$198,114	\$233,267
COMMERCE	\$249,691	\$226,621	\$476,312
COMMISSION ON CIVIL RIGHTS	\$14,403	\$0	\$14,403
COMPTROLLER	\$2,638,765	\$2,774,423	\$5,413,188
COPPIN STATE UNIVERSITY	\$616,000	\$608,236	\$1,224,236
BUDGET AND MANAGEMENT	\$7,108,417	\$2,320,444	\$9,428,861
GENERAL SERVICES	\$6,808,558	\$38,431,145	\$45,239,704
HOUSING AND COMMUNITY DEVELOPMENT	\$2,216,771	\$4,961,430	\$7,178,201
INFORMATION TECHNOLOGY	\$5,763,769	\$6,766,813	\$12,530,582
JUVENILE SERVICES	\$10,567,956	\$2,469,575	\$13,037,531
NATURAL RESOURCES	\$722,616	\$114,400	\$837,016
PLANNING	\$11,930	\$0	\$11,930
ENVIRONMENT	\$1,835,801	\$260,798	\$2,096,599
EXECUTIVE DEPARTMENT	\$114,394	\$481,012	\$595,405
FROSTBURG STATE UNIVERSITY	\$630,042	\$99,023	\$729,065
GOVERNORS OFFICE OF CRIME PREVENTION	\$5,126	\$0	\$5,126
HEALTH	\$3,139,965	\$12,434,957	\$15,574,922
LABOR	\$3,144,850	\$1,806,668	\$4,951,518
LOTTERY & GAMING CONTROL	\$337,251	\$10,176,149	\$10,513,399
ENVIRONMENTAL SERVICES	\$5,375,167	\$14,742,693	\$20,117,860
FOOD CENTER AUTHORITY	\$129,055	\$17,355	\$146,409
HIGHER EDUCATION COMMISSION	\$6,314	\$0	\$6,314
INSURANCE ADMINISTRATION	\$363,673	\$247,514	\$611,187
STADIUM AUTHORITY	\$5,130,121	\$64,817,587	\$69,947,707
MARYLAND STATE LIBRARY	\$260,908	\$53,425	\$314,333
TAX COURT	\$1,001	\$0	\$1,001
MILITARY DEPARTMENT	\$262,601	\$0	\$262,601
MORGAN STATE UNIVERSITY	\$4,491,766	\$667,585	\$5,159,351
MOTOR VEHICLE ADMINISTRATION	\$5,382,878	\$10,221,141	\$15,604,019
PEOPLE'S COUNSEL	\$72,202	\$0	\$72,202
PORT ADMINISTRATION	\$1,534,309	\$5,504,052	\$7,038,361
PUBLIC BROADCASTING COMMISSION	\$226,534	\$0	\$226,534
PUBLIC DEFENDER	\$463,698	\$0	\$463,698
PUBLIC SAFETY & CORRECTIONAL SERVICES	\$4,861,794	\$1,033,890	\$5,895,684
PUBLIC SCHOOL CONSTRUCTION	\$30,793,569	\$79,627,467	\$110,421,036
PUBLIC SERVICE COMMISSION	\$9,504	\$15,704	\$25,208
SAINT MARY'S COLLEGE OF MARYLAND	\$389,241	\$5,421,012	\$5,810,253
SALISBURY STATE UNIVERSITY	\$1,382,553	\$23,818	\$1,406,371
SCHOOL FOR THE DEAF	\$341,715	\$0	\$341,715
STATE BOARD OF ELECTIONS	\$294,490	\$4,185,747	\$4,480,238
EDUCATION	\$12,642,048	\$0	\$12,642,048
STATE HIGHWAY ADMINISTRATION	\$53,133,279	\$83,753,113	\$136,886,392
STATE POLICE	\$6,566,305	\$350,331	\$6,916,637
STATE PROSECUTOR	\$472	\$0	\$472
STATE RETIREMENT AGENCY	\$2,253,693	\$839,243	\$3,092,937
SUBSEQUENT INJURY FUND	\$12,633	\$0	\$12,633
SUPPLEMENTAL RETIREMENT	\$0	\$585,776	\$585,776
TOWSON UNIVERSITY	\$7,967,298	\$2,246,746	\$10,214,044
TRANSIT ADMINISTRATION	\$57,291,157	\$84,374,273	\$141,665,430
TRANSPORTATION (TSO)	\$38,010,896	\$5,818,728	\$43,829,623
TRANSPORTATION AUTHORITY	\$7,864,995	\$78,805,970	\$86,670,966
TREASURER	\$370,480	\$479,683	\$850,163
U OF MD, BALTIMORE COUNTY	\$156,327	\$9,161,981	\$9,318,308
U OF MD, COLLEGE PARK	\$9,265,212	\$50,134,126	\$59,399,337
U OF MD, EASTERN SHORE	\$1,296,347	\$226,817	\$1,523,164
U OF MD, GLOBAL CAMPUS	\$320,370	\$840,550	\$1,160,920
UNIVERSITY OF BALTIMORE	\$227,263	\$620,365	\$847,629
VETERANS AFFAIRS	\$290,456	\$1,011,968	\$1,302,424
WORKER'S COMPENSATION COMMISSION	\$3,069,553	\$0	\$3,069,553
TOTAL	\$319,852,253	\$613,020,859	\$932,873,113

Exhibit F: FY2021 MBE Payment by Classification

FY2021				
MBE Classification	MBE Prime Contractor Payments	MBE Subcontractor Payments	Total MBE Payments	MBE Participation
African American Total	\$77,200,305.69	\$196,242,641.16	\$273,442,946	29.31%
<i>African American</i>	\$64,949,213	\$173,014,521	\$237,963,734	25.51%
<i>African American Women</i>	\$12,251,093	\$23,228,120	\$35,479,213	3.80%
Asian American Total	\$103,458,988	\$142,272,797	\$245,731,784	26.34%
<i>Asian American</i>	\$88,814,752	\$128,856,632	\$217,671,384	23.33%
<i>Asian American Woman</i>	\$14,644,236	\$13,416,165	\$28,060,400	3.01%
Hispanic American Total	\$35,097,291	\$71,030,088	\$106,127,379	11.38%
<i>Hispanic American</i>	\$32,989,860	\$60,274,127	\$93,263,987	10.00%
<i>Hispanic American Woman</i>	\$2,107,431	\$10,755,961	\$12,863,392	1.38%
Native American Total	\$840,346	\$20,126,892	\$20,967,238	2.25%
<i>Native American</i>	\$744,430	\$18,250,875	\$18,995,304	2.04%
<i>Native American Women</i>	\$95,916	\$1,876,017	\$1,971,933	0.21%
Women	\$100,807,440	\$182,416,788	\$283,224,228	30.36%
Disabled	\$1,697,883	\$249,426	\$1,947,309	0.21%
Disadvantaged	\$750,000	\$682,228	\$1,432,228	0.15%
TOTAL	\$319,852,253	\$613,020,859	\$932,873,113	100%

Exhibit G: FY2021 VSBE Awards by Participating Agency/Department

FY2021					
VSBE Participating Agency/Department	VSBE Prime Awards	VSBE Subcontract Awards	Total VSBE Awards	Total ALL Awards	VSBE Participation
AGING	\$0.00	\$0.00	\$0.00	\$1,100,299.00	0.00%
AGRICULTURE	\$0.00	\$0.00	\$0.00	\$2,972,954.00	0.00%
ARCHIVES	\$27,224.00	\$0.00	\$27,224.00	\$906,128.00	3.00%
ASSESSMENTS & TAXATION	\$0.00	\$400.00	\$400.00	\$5,243,739.00	0.01%
ATTORNEY GENERAL	\$0.00	\$0.00	\$0.00	\$406,564.00	0.00%
AVIATION ADMINISTRATION	\$165,700.00	\$0.00	\$165,700.00	\$83,419,205.00	0.20%
BUDGET & MANAGEMENT	\$0.00	\$72,442.00	\$72,442.00	\$8,614,943.00	0.84%
COMMERCE	\$0.00	\$300.00	\$300.00	\$2,502,544.00	0.01%
COMMISSION ON CIVIL RIGHTS	\$0.00	\$0.00	\$0.00	\$187,933.00	0.00%
COMPROLLER	\$1,948.00	\$0.00	\$1,948.00	\$69,989,417.00	0.00%
EDUCATION	\$0.00	\$0.00	\$0.00	\$224,345,530.00	0.00%
ENVIRONMENT	\$1,800.00	\$0.00	\$1,800.00	\$2,244,963.00	0.08%
EXECUTIVE DEPARTMENT	\$0.00	\$71.00	\$71.00	\$3,084,477.00	0.00%
FOOD CENTER AUTHORITY	\$17,101.00	\$0.00	\$17,101.00	\$650,578.00	2.63%
GENERAL SERVICES	\$8,283,333.00	\$984,339.00	\$9,267,672.00	\$219,795,389.00	4.22%
HEALTH	\$2,571.00	\$42,461.00	\$45,032.00	\$851,974,929.00	0.01%
HIGHER EDUCATION COMMISSION	\$0.00	\$0.00	\$0.00	\$654,633.00	0.00%
HOUSING & COMMUNITY DEVELOPMENT	\$0.00	\$6,295.00	\$6,295.00	\$15,751,345.00	0.04%
HUMAN SERVICES	\$437,139.00	\$162,332.00	\$599,471.00	\$665,165,247.00	0.09%
INFORMATION TECHNOLOGY	\$0.00	\$635,998.00	\$635,998.00	\$101,685,395.00	0.63%
INSURANCE ADMINISTRATION	\$13,709.00	\$0.00	\$13,709.00	\$2,556,817.00	0.54%
JUVENILE SERVICES	\$0.00	\$3,634.00	\$3,634.00	\$57,009,907.00	0.01%
LABOR	\$0.00	\$1,351,226.00	\$1,351,226.00	\$214,215,286.00	0.63%
LOTTERY & GAMING CONTROL	\$512.00	\$140,300.00	\$140,812.00	\$15,709,494.00	0.90%
MARYLAND 529	\$0.00	\$0.00	\$0.00	\$9,638,700.00	0.00%
MILITARY DEPARTMENT	\$979,163.00	\$0.00	\$979,163.00	\$20,471,882.00	4.78%
MOTOR VEHICLE ADMINISTRATION	\$4,311,893.00	\$40,730.00	\$4,352,623.00	\$52,033,822.00	8.36%
NATURAL RESOURCES	\$0.00	\$1,084.00	\$1,084.00	\$20,186,431.00	0.01%
PEOPLE'S COUNSEL	\$0.00	\$0.00	\$0.00	\$1,863,775.00	0.00%
PLANNING	\$0.00	\$0.00	\$0.00	\$1,411,336.00	0.00%
PORT ADMINISTRATION	\$15,000.00	\$1,057,321.00	\$1,072,321.00	\$25,061,977.00	4.28%
PUBLIC BROADCASTING COMMISSION	\$0.00	\$0.00	\$0.00	\$17,401,002.00	0.00%
PUBLIC DEFENDER	\$0.00	\$820.00	\$820.00	\$11,842,371.00	0.01%
PUBLIC SAFETY & CORRECTIONAL SERVICES	\$1,156,544.00	\$0.00	\$1,156,544.00	\$117,286,185.00	0.99%
PUBLIC SERVICE COMMISSION	\$0.00	\$0.00	\$0.00	\$846,093.00	0.00%
STATE BOARD OF ELECTIONS	\$8,653.00	\$108,528.00	\$117,181.00	\$56,626,556.00	0.21%
STATE HIGHWAY ADMINISTRATION	\$2,850,071.00	\$117,000.00	\$2,967,071.00	\$923,074,186.00	0.32%
STATE POLICE	\$204,505.00	\$0.00	\$204,505.00	\$48,581,408.00	0.42%
STATE PROSECUTOR	\$0.00	\$0.00	\$0.00	\$119,401.00	0.00%
STATE RETIREMENT AGENCY	\$24,702.00	\$0.00	\$24,702.00	\$1,872,403.00	1.32%
SUBSEQUENT INJURY FUND	\$0.00	\$0.00	\$0.00	\$30,217.00	0.00%
SUPPLEMENTAL RETIREMENT	\$0.00	\$0.00	\$0.00	\$120,999.00	0.00%
TAX COURT	\$0.00	\$0.00	\$0.00	\$16,352.00	0.00%
TRANSIT ADMINISTRATION	\$114,223.00	\$139,487.00	\$253,710.00	\$416,956,688.00	0.06%
TRANSPORTATION (TSO)	\$427,518.00	\$0.00	\$427,518.00	\$139,237,743.00	0.31%
TRANSPORTATION AUTHORITY	\$37,769.00	\$5,488,341.00	\$5,526,110.00	\$537,800,826.39	1.03%
TREASURER	\$0.00	\$0.00	\$0.00	\$2,108,585.00	0.00%
VETERANS AFFAIRS	\$0.00	\$0.00	\$0.00	\$448,024.00	0.00%
WORKER'S COMPENSATION COMMISSION	\$136,000.00	\$0.00	\$136,000.00	\$4,696,967.00	2.90%
TOTAL	\$19,217,078	\$10,353,109	\$29,570,187	\$4,959,921,645	0.60%

Exhibit H: FY2021 VSBE Payments by Participating Agency/Department

FY2021		
VSBE Participating Agency/Department	VSBE Payments Prime & Subcontractor	Total All Prime Payments
AGING	\$0.00	\$3,994.00
AGRICULTURE	\$0.00	\$2,665,234.00
ARCHIVES	\$24,924.00	\$788,599.00
ASSESSMENTS & TAXATION	\$400.00	\$2,465,234.00
ATTORNEY GENERAL	\$0.00	\$373,144.00
AVIATION ADMINISTRATION	\$301,279.00	\$34,776,604.00
BUDGET & MANAGEMENT	\$257,713.00	\$127,020,099.00
COMMERCE	\$0.00	\$7,554,165.00
COMMISSION ON CIVIL RIGHTS	\$0.00	\$196,652.00
COMPTROLLER	\$73,915.00	\$46,523,141.00
ELECTIONS	\$92,957.00	\$41,088,574.00
ENVIRONMENT	\$1,800.00	\$6,105,978.00
EXECUTIVE DEPARTMENT	\$0.00	\$3,727,945.00
FOOD CENTER AUTHORITY	\$17,101.00	\$1,098,127.00
GENERAL SERVICES	\$9,059,797.00	\$112,470,973.00
HEALTH	\$77,243.00	\$534,058,314.00
HIGHER EDUCATION COMMISSION	\$0.00	\$660,835.00
HOUSING & COMMUNITY DEVELOPMENT	\$6,295.00	\$15,741,345.00
HUMAN SERVICES	\$437,139.00	\$665,165,247.00
INFORMATION TECHNOLOGY	\$409,731.00	\$17,928,656.30
INSURANCE ADMINISTRATION	\$13,709.00	\$13,709.00
JUVENILE SERVICES	\$149,710.00	\$9,022,885.00
LABOR	\$630,752.00	\$98,613,246.00
LOTTERY & GAMING CONTROL	\$104,362.00	\$55,640,419.00
MILITARY DEPARTMENT	\$979,163.00	\$4,679,416.00
MOTOR VEHICLE ADMINISTRATION	\$3,849,776.00	\$52,121,308.00
NATURAL RESOURCES	\$1,084.00	\$9,725,063.00
PEOPLE'S COUNSEL	\$0.00	\$987,353.00
PLANNING	\$0.00	\$1,646,028.00
PORT ADMINISTRATION	\$33,249.00	\$25,061,239.00
PUBLIC BROADCASTING COMMISSION	\$0.00	\$17,415,386.00
PUBLIC DEFENDER	\$0.00	\$7,100,070.00
PUBLIC SAFETY & CORRECTIONAL SERVICES	\$244,182.00	\$202,253,925.00
PUBLIC SERVICE COMMISSION	\$0.00	\$1,057,425.00
STATE HIGHWAY	\$625,876.00	\$74,886,477.00
STATE POLICE	\$34,354.00	\$40,190,489.00
STATE PROSECUTOR	\$0.00	\$11,907.00
STATE RETIREMENT AGENCY	\$24,702.00	\$7,042,526.00
SUBSEQUENT INJURY FUND	\$0.00	\$45,866.00
TAX COURT	\$0.00	\$21,751.00
TRANSIT ADMINISTRATION	\$2,367,281.00	\$794,312,401.00
TRANSPORTATION (TSO)	\$613,335.00	\$44,190,435.00
TRANSPORTATION AUTHORITY	\$4,628,249.00	\$520,701,363.00
TREASURER'S	\$0.00	\$2,108,585.00
VETERAN AFFAIRS	\$4,616,553.00	\$22,945,411.00
WORKER'S COMPENSATION COMMISSION	\$0.00	\$3,599,142.00
TOTAL	\$29,676,631	\$3,615,806,685



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