ANNUAL REPORT FY2019

Small Business Reserve (SBR) Program

Minority Business Enterprise (MBE) Program

Veteran-Owned Small Business Enterprise (VSBE) Program



Governor's Office of Small, Minority & Women Business Affairs





Larry Hogan Governor



Boyd K. Rutherford Lt. Governor



Jimmy Rhee Special Secretary

Mission

As a coordinating office of Governor Larry Hogan, we connect the small business community to greater economic opportunities in the public and private sectors, while implementing and monitoring small, minority, women, and veteran business inclusion programs across 70 state agencies.

Vision

Create an open and accessible culture where Maryland is open for all small businesses, including those owned by minorities, women, and veterans.



OF SMALL, MINORITY & WOMEN BUSINESS AFFAIRS

VSBE Awards \$34 M	Firms to Receive Payment as an SBR1,788	SBR Payments \$477 M
MBE Awards \$1.4 B	Firms to Receive Payment as an MBE1,269	MBE Payments \$1.3 B
<image/> <text></text>	Businesses Served 26,780	Customer Satisfaction Rating 97%



Message from Special Secretary Rhee



Dear Friends,

Welcome to the Governor's Office of Small, Minority & Women Business Affairs' Annual Report for Fiscal Year 2019.

Maryland is open for business, and the Governor's Office of Small, Minority & Women Business Affairs is helping entrepreneurs connect to state contracting opportunities through our Small Business Reserve, Minority Business Enterprise, and Veteran-Owned Small Business Enterprise procurement programs.

Diversity, entrepreneurship, and innovation are important elements of our economy. Our passionate team is committed to the success of Maryland's small business community and it is our pleasure to work collaboratively with state agencies, small business resource providers, and stakeholder organizations from every region of the state. Together we are doing great things to help Maryland's small, minority, women, and veteran businesses compete with confidence.

Thank you for your continued support and we look forward to working with you in the future.

Jimmy Rhee Special Secretary



EXECUTIVE SUMMARY

Overview

The Governor's Office of Small, Minority & Women Business Affairs has oversight of the Small Business Reserve (SBR), the Minority Business Enterprise (MBE), and the Veteran-Owned Small Business Enterprise (VSBE) procurement programs.

Internally, we are charged with working collaboratively to maximize participation on state-funded contracts with small, minority, women, and veteran-owned businesses, and reporting the annual performance of these programs.

Externally, we conduct free outreach and educational programs to help all small businesses compete with confidence in both the public and private sectors. Our small but mighty staff of subject-matter-experts actively participate in our two signature outreach programs. The Technical Training Classroom offers 22 small-group classes on a broad range of topics that help business owners improve managerial efficiency and gain an insightful understanding of the government contracting arena. Our Ready, Set, GROW! Procurement Connections Workshops are held bimonthly at locations around the state to connect vendors with state, county, and local government buyers who are eager to do business with small, minority, women, and veteran business owners.

We seek feedback from participants after each event. In FY2019, the Governor's Office of Small, Minority & Women Business Affairs had an overall satisfaction rating of 97 percent, the highest of all state agencies. Learn more about our outreach programs at <u>https://gomdsmallbiz.maryland.gov</u>.



Small Business Reserve (SBR) Program

Maryland's SBR Program was founded in 2004. It provides prime contracting opportunities in an exclusive environment where small businesses compete against other small businesses. This raceand gender-neutral set-aside program applies to 66 designated agencies/departments that are required to spend at least 15 percent of their total fiscal year procurement expenditures with certified SBR vendors.

Vendors must meet the program's small business eligibility standards and complete an online certification process. Once registered, SBR vendors are required to renew annually. There is no cost to obtain SBR certification or to participate in this program. Learn more by visiting the "SBR Program" web page at

https://gomdsmallbiz.maryland.gov.

Participating agencies and departments are required to submit performance data to the Governor's Office of Small, Minority & Women Business Affairs. The following agencies did not provide SBR reporting data for the 2019 fiscal year before the deadline: Natural Resources and Prosecutor's Office. We believe the absence of this data has a negligible impact on the payment data reported.

Data is collected on all payments made to SBR vendors, however, measurement of the 15% mandated Agency SBR spend is only calculated by payments made to registered SBR vendors in good standing, where the initial procurement/purchase was identified as SBR Designated up-front as part of the written bid documents.

During FY2019, the SBR Program total percentage spend did not increase significantly, however, there was a 14 percent increase in total SBR payments to \$477 million, up from \$409 million in FY2018 (Exhibit A). These payments included incidental and designated payments. Incidental payments occur where an SBR vendor wins a contract where the initial procurement/purchase was not designated as an SBR expenditure. The percentage of SBR designated payments increased by 31 percent, up from 2.4 percent in FY2018 to 3.4 percent in FY2019 and SBR designated dollar spend increased by 41 percent, up from \$95 million to \$160 million.



The Governor's Office of Small, Minority & Women Business Affairs continues to focus on outreach to agencies in order to promote best practices for the designation of procurements to the SBR program. We continually work to improve communication with SBR Liaisons and Procurement Officers. We actively promote enrollment in the SBR Program at our outreach programs such as the Ready, Set, GROW Procurement Connections Workshop and our Technical Training Classroom, in addition to online and social media platforms.





Minority Business Enterprise (MBE) Program

Maryland's MBE Program was established in 1978. It is an economic development tool intended to increase procurement opportunities for minority and women-owned firms within the State contracting arena. This race and gender-specific procurement program applies to 70 agencies and departments. The overall statewide MBE goal is 29 percent. Goals are determined on a contract-by-contract basis. Only the work of certified MBEs can be counted toward achievement of an established contract goal. Certification for the MBE Program is managed by the Office of Minority Business Enterprise, a division of the Maryland Department of Transportation. Vendors complete a certification process based on five eligibility standards to determine social and economic disadvantage. Once certified, firms must renew every two years to remain in the program. There is no cost to obtain MBE certification or to participate in this program. Learn more by visiting the "MBE Program" page at https://gomdsmallbiz.maryland.gov.

All participating agencies/departments are required to submit data to the Governor's Office of Small, Minority & Women Business Affairs annually. Baltimore City Community College, Maryland State Prosecutor, Employee Supplemental Retirement Fund, and the Department of Natural Resources did not submit MBE award or payment data. Salisbury University did not submit MBE payment data. We believe the absence of this data has a negligible impact on the award and payment data reported.

Awards made to certified MBE firms in good standing with the State is the primary performance measure of the MBE Program. In FY2019, the MBE Program achieved 17.9 percent across the participating agencies/departments (Exhibit B). This is an increase from 15.1 percent the previous fiscal year. In addition to agency and department performance, we also look at award data by classification (Exhibit C) and procurement category (Exhibit D).

Payments to MBE firms is a secondary measure of performance. It is important to note that award and payment data rarely match-up, as awards made in one fiscal year may be paid out over multiple contract years. It is common for award dollars to be higher than payment dollars. Payments to MBE firms increased to \$1.3 billion in FY2019 (Exhibit E). In FY2018 payments were \$1.1 billion. We also look at payment data by classification (Exhibit F). Increasing the pool of certified vendors has a positive influence on the procurement officers' ability to set MBE goals during the procurement process. Actively promoting certification in the MBE Program at outreach events such as the Ready, Set, GROW Procurement Connections Workshop and the Technical Training Classroom is an ongoing priority. These programs help small, minority, and women-owned businesses connect with procurement officers and understand how to navigate the procurement process so they can compete with greater confidence.



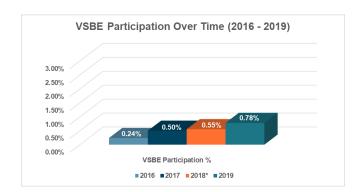
Veteran-Owned Small Business Enterprise (VSBE) Program

Maryland's Veteran-Owned Small Business Enterprise (VSBE) Program was enacted in 2010 to enhance opportunities for veteran-owned small businesses to participate in State-funded procurements. This program has an overall statewide goal of 1 percent, and applies to 60 participating agencies/departments. Goals are determined on a contract-by-contract basis. Only the work of certified VSBEs can be counted toward achievement of an established contract goal.

Vendors must meet the eligibility standards for size and ownership, and obtain verification of their veteran status. There is no cost to obtain VSBE certification or to participate in this program. Learn more by visiting the "VSBE Program" page at <u>https://gomdsmallbiz.maryland.gov</u>

Authority for administering the VSBE Program was transferred from the Board of Public Works (BPW) to the Governor's Office of Small, Minority & Women Business Affairs in 2018. This is the first year we collected VSBE performance data for inclusion in our annual report. The FY2018 VSBE report prepared by BPW contained an error that was not discovered until after the report was published. In FY2018 the VSBE Subcontract Awards reported by the Mass Transit Administration was incorrectly reported as \$92,719,154. The correct amount is \$237,377. As a result, the VSBE Program's overall achievement rate of 2.1 percent originally stated in the FY2018 report is now being corrected to reflect the actual achievement of 0.55 percent.

In FY2019, awards through the VSBE Program totaled \$34 million, achieving a participation rate of 0.78 percent (Exhibit G). Historical data shows that the VSBE Program continues to grow at a steady pace.



Payments to VSBE firms is a secondary measure of performance. It is important to note that award and payment data rarely match-up, as awards made in one fiscal year may be paid out over multiple contract years. It is common for award dollars to be higher than payment dollars. Payments to VSBE firms in FY2019 was \$26 million. This is the first time payment data has been reported for the VSBE Program.

As with the SBR and MBE programs, all participating agencies/departments are required to submit data to the Governor's Office of Small, Minority & Women Business Affairs annually. The following agencies/departments did not submit any data for FY2019: Archives, Assessments & Taxation, Attorney General, Baltimore City Community College, Canal Place Preservation, Commission on Civil Rights, Environmental Services, Health, Health Benefit Exchange, Higher Education Commission, Morgan State University, Public Broadcasting Commission, Public Defender, Public Safety & Correctional Services, Public School Construction, Public Works, Saint Mary's College of Maryland, Salisbury State University, School for the Deaf, Stadium Authority, State Highway Administration, State Prosecutor, State Retirement Agency, Subsequent Injury Fund, Supplemental Retirement, Tax Court, and Treasurer.

We believe the absence of this data has a meaningful impact on the overall performance but cannot yet determine the impact. Now that we have direct oversight for implementation and compliance of the VSBE Program, our office is working to develop reporting measures and best practices similar to those utilized in the SBR and MBE programs to overcome this issue.

As with the other procurement programs, increasing the pool of certified vendors will have a positive influence on the procurement officer's ability to set VSBE goals. To build greater awareness, we are actively promoting the program at all outreach events, across social media channels, and through established veteran communities.

		FY2019		I			
SBR Participating Agency/Department	SBR Designated Payments	SBR Incidental Payments	SBR Credit Card Payments	Total SBR Payments	Total All Payments	Total SBR Participation	Designated SBR Participation
AGING	\$55,587	\$0	\$11,370	\$55,587	\$700,360	7.94%	7.94%
AGRICULTURE	\$10,177	\$633,540	\$8,961	\$643,717	\$5,352,314	12.03%	0.19%
	\$4,333	\$331,793	\$4,333	\$336,126	\$1,261,324	26.65%	0.34%
ASSESSMENTS & TAXATION ATTORNEY GENERAL	\$266,289 \$93,595	\$0 \$176,042	\$99,249 \$75,024	\$266,289 \$269,637	\$2,837,815 \$817,368	9.38% 32.99%	9.38% 11.45%
AVIATION ADMINISTRATION	\$93,595	\$5,570,342	\$75,024 \$81,787	\$209,037 \$8,213,376	\$152,121,276	5.40%	11.45%
BALTIMORE CITY COMMUNITY COLLEGE	\$50,382	\$1,053,876		\$1,104,258	\$10,178,703	10.85%	0.49%
BOWIE STATE UNIVERSITY	\$1,499,084	\$709,583	\$6,827	\$2,208,667	\$12,048,111	18.33%	12.44%
BUDGET & MANAGEMENT	\$99,041	\$590,801	\$99,041	\$689,842	\$384,772,153	0.18%	0.03%
CANAL PLACE PRESERVATION*	\$6,269	\$139,221	\$5,528	\$145,490	\$161,012	90.36%	3.89%
COMMERCE	\$189,781	\$862,995	\$3,873	\$1,052,776	\$3,807,156	27.65%	4.98%
COMMISSION ON CIVIL RIGHTS	\$0	\$245	\$0	\$245	\$87,555	0.28%	0.00%
COMPTROLLER COPPIN STATE UNVERSITY	\$362,810	\$3,865,588	\$305,618	\$4,228,398	\$36,120,375	11.71%	1.00%
EDUCATION	\$315,001 \$1,072,873	\$829,333 \$6,168,947	\$62,682 \$88,312	\$1,144,334 \$7,241,820	\$11,397,665 \$61,519,467	10.04% 11.77%	2.76% 1.74%
ENVIRONMENT	\$1,072,873	\$3,159,403	\$79,940	\$3,285,161	\$9.018.237	36.43%	1.39%
ENVIRONMENTAL SERVICE	\$409,366	\$12,326,585	\$22,525	\$12,735,951	\$97,794,887	13.02%	0.42%
EXECUTIVE DEPARTMENT	\$250,417	\$0		\$250,417	\$4,872,384	5.14%	5.14%
FOOD CENTER AUTHORITY	\$6,745	\$987,703	\$6,745	\$994,448	\$3,401,461	29.24%	0.20%
FROSTBURG STATE UNIVERSITY	\$1,954,591	\$716,535	\$114,173	\$2,671,126	\$11,554,729	23.12%	16.92%
	\$5,215,078	\$26,780,147	\$119,430	\$31,995,225	\$131,180,894	24.39%	3.98%
HEALTH HIGHER EDUCATION COMMISSION	\$4,198,898	\$12,910,146	. , ,	\$17,109,044	\$281,243,487	6.08%	1.49%
HOUSING &COMMUNITY DEVELOPMENT	\$79,760 \$254,858	\$0 \$3,407,234		\$79,760 \$3,662,092	\$829,640 \$18,552,190	9.61% 19.74%	9.61% 1.37%
HUMAN SERVICES	\$1,635,577	\$9,448,858	\$695,287	\$11,084,435	\$152,789,419	7.25%	1.07%
INFORMATION TECHNOLOGY	\$398,956	\$8,940,400	\$3,937	\$9,339,356	\$56,412,612	16.56%	0.71%
INSURANCE ADMINISTRATION	\$26,911	\$298,079	\$102	\$324,990	\$1,922,818	16.90%	1.40%
JUVENILE SERVICES	\$3,821,284	\$2,921,413	\$573,206	\$6,742,697	\$49,704,969	13.57%	7.69%
LABOR	\$1,703,820	\$1,449,548		\$3,153,367	\$28,452,784	11.08%	5.99%
LOTTERY & GAMING CONTROL	\$928,501	\$10,955,939	\$442,258	\$11,884,440	\$65,956,323	18.02%	1.41%
MILITARY DEPARTMENT MORGAN STATE UNIVERSITY	\$199,224	\$300,934	\$62,751	\$500,158	\$3,345,753	14.95%	5.95%
MOTOR VEHICLE ADMINISTRATION	\$1,598,551 \$3,055,164	\$1,161,353 \$14,742,260	\$158,856 \$199,500	\$2,759,904 \$17,797,424	\$95,891,063 \$54,208,363	2.88% 32.83%	1.67% 5.64%
PEOPLE'S COUNSEL	\$5,035,104	\$14,742,200 \$0		\$6,763	\$34,208,303	81.91%	81.91%
PLANNING	\$206,934	\$227,230	\$41,319	\$434,164	\$1,452,007	29.90%	14.25%
PORT ADMINISTRATION	\$4,163,728	\$3,754,460	\$435,984	\$7,918,188	\$30,021,457	26.38%	13.87%
PUBLIC BROADCASTING COMMISSION	\$250,360	\$5,690	\$48,553	\$256,050	\$14,634,497	1.75%	1.71%
PUBLIC DEFENDER	\$794,713	\$16,111,656		\$16,906,369	\$17,400,415	97.16%	4.57%
PUBLIC SAFETY & CORRECTIONAL SERVICES	\$2,812,289	\$39,847,280	\$853,843	\$42,659,568	\$280,390,320	15.21%	1.00%
PUBLIC SERVICE COMMISSION	\$61,106	\$3,907	\$39,656	\$65,013	\$626,513	10.38%	9.75%
PUBLIC WORKS SALISBURY STATE UNIVERSITY	\$0 \$2,547,614	\$0 \$1,001,583		\$0 \$3,549,197	\$23,780 \$19,537,071	0.00%	0.00%
SCHOOL FOR THE DEAF	\$374,390	\$1,001,383		\$446,627	\$2,671,313	16.72%	13.04%
STADIUM AUTHORITY	\$1,366,862	\$22,424,296		\$23,791,158	\$221,100,881	10.76%	0.62%
STATE BOARD OF ELECTIONS	\$225,085	\$3,622,556		\$3,847,641	\$19,743,539	19.49%	1.14%
STATE HIGHWAY ADMINISTRATION	\$15,342,902	\$38,339,223		\$53,682,125	\$483,813,955	11.10%	3.17%
STATE POLICE	\$7,263,423	\$1,339,951		\$8,603,374	\$42,043,960	20.46%	17.28%
	\$526,513	\$162,654		\$689,167	\$8,199,140	8.41%	6.42%
SUBSEQUENT INJURY FUND* SUPPLEMENTAL RETIREMENT	\$17,771	\$0 \$0		\$17,771	\$149,694	11.87%	11.87%
TAX COURT	\$142 \$0	\$0 \$0		\$142 \$0	\$202,813 \$18,214	0.07%	0.07%
TOWSON UNIVERSITY	\$0 \$6,979,679	\$0 \$0		\$0 \$14,981,822	\$18,214 \$64,008,413	23.41%	10.90%
TRANSIT ADMINISTRATION	\$13,284,389	\$18,365,892		\$31,650,280	\$359,460,050	8.80%	3.70%
TRANSPORTATION (TSO)	\$2,906,684	\$5,157,289		\$8,114,127	\$59,836,637	13.56%	4.86%
TRANSPORTATION AUTHORITY	\$43,172,481	\$8,732,933	\$880,078	\$51,905,413	\$418,291,040	12.41%	10.32%
TREASURER'S OFFICE	\$363,358	\$7,303		\$370,661	\$6,201,242	5.98%	5.86%
	\$3,156,106	\$9,898,286		\$13,054,392	\$133,477,698	9.78%	2.36%
	\$3,261,159	\$2,210,176		\$5,471,336	\$93,166,130	5.87%	3.50%
U OF MD, COLLEGE PARK U OF MD, EASTERN SHORE	\$16,862,186	\$332,869		\$17,195,055	\$564,976,790	3.04%	2.98%
U OF MD, UNIVERSITY COLLEGE	\$62,545 \$282,918	\$605,169 \$2,819,660		\$667,714 \$3,102,578	\$13,832,618 \$46,288,537	4.83% 6.70%	0.45% 0.61%
UNIVERSITY OF BALTIMORE	\$413,260	\$339,082		\$752,342	\$9,041,949	8.32%	4.57%
VETERANS AFFAIRS	\$34,314	\$393,546		\$427,860	\$1,853,690	23.08%	1.85%
WORKERS' COMPENSATION COMMISSION	\$53,065	\$2,744,464		\$2,797,529	\$2,859,458	97.83%	1.86%
TOTAL	\$159,324,453	\$309,958,235	\$16,381,562	\$477,334,983	\$4,665,646,744	10.23%	3.41%

Exhibit B: FY2019 MBE Awards by Participating Agency/Department

AGRICUTURE S14,450 S0 S154,550 S14,460 4.4 AGROWS S131,38 S0 S151,38 S554,283 S544,283 S544,283 S544,283 S544,283 S544,283 S544,283 S544,283 S544,283 S544,283 S544,284 S544,284 S544,284 S544,254 S547,243 S547,244 S547,244,24 S547,244,24 <t< th=""><th colspan="6">FY2019</th></t<>	FY2019					
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COMPERVIEW \$10,377,680 \$6,580,680 \$17,408,300 \$14,093,025 \$12,230,080 EDUCATION \$7,228,068 \$5,729,413 \$12,247,481 \$21,738,447 \$52,728,447 \$52,728,447 \$52,728,447 \$52,728,447 \$52,728,447 \$52,728,447 \$52,728,447 \$53,728,443 \$54,819,0191 \$54,81,931,476,51 \$21,728,447 \$54,81,932 \$56,805,848 \$54,81,931,476,51 \$21,858,447 \$54,81,937 \$16,81,777 \$50 \$52,777 \$54,81,373 \$14,81,777 \$54,81,372 \$14,81,778 \$54,777 \$54,81,778 \$54,777 \$54,81,778 \$54,777 \$54,81,778 \$54,777 \$54,81,778 \$54,778 \$54,778,774 \$54,81,778 \$54,778,774,80 \$54,777,840 \$54,778,774,80 \$54,778,80 \$54,778,80 \$51,778,80 \$51,778,80 \$51,778,80 \$52,778,80 \$52,778,80 \$52,778,80 \$52,778,80 \$52,778,80 \$52,778,80 \$52,778,80 \$53,778,80 \$53,778,80 \$53,778,80 \$53,778,80 \$53,778,80 \$53,778,80 \$53,778,80 \$53,778,80 \$53,778,80 \$53,778,80 \$53,778,80 <td< td=""><td></td><td></td><td></td><td></td><td></td><td>6.06%</td></td<>						6.06%
COPPN STATE UNVERSITY 51,724,071 5587,378 52,214,148 511,039,262 200 ENVIRONMENT 52,020,086 55,229,413 512,2947,481 522,228,443 52,281,563 288,384 52,281,563 288,384 52,281,563 288,384 52,817,561 288,573 288,384 52,817,561 288,573 54,581,373 1.8 ENVIRONMENTAL SERVICES 520,753,386 527,394,385 551,345,273 51,342,373 1.8 51,010,379 100 FOOD CENTRA AUTHORITY 51,146,818 516,534 53,018,155 53,018,155 52,027,53,348,079 53,534,07 53,533,462 24,3 HEALTH ENERT EXHANGE 533,814,12 50 53,018,1 51,001,556 34,2 34,31,251 58,948,359 53,83,97 53,83,97 53,848,019,030 14,4 HUMAN ESOURCES 52,272,73,18 54,31,75,91 51,466,161 14,2 14,31,251 59,448,639 15,43,77,460 15,44,71,67 26,6 14,33,75,91 51,466,161 14,31,27,166 26,62,76 53,327,77,460 15,44,461,79 14,44,461,79 <td></td> <td></td> <td></td> <td></td> <td></td> <td>12.35%</td>						12.35%
EWHOMMENT S666,617 \$130,232 \$805,840 \$2,287,551 286 EWKOMMENT \$20,77,536 \$27,77 \$543,172 \$12,000 \$287,77 \$543,172 \$12,000 \$287,77 \$543,172 \$12,000,751 \$12,000,751 \$12,000,751 \$12,000,759 \$10,000 \$12,000,751 \$12,000,751 \$12,000,759 \$10,000 \$12,000,759 \$10,000,751 \$10,000,752 \$10,00	COPPIN STATE UNIVERSITY					20.98%
EWIGNMENTALSERVICES S20 S24, 294,805 S44, 291,91 S163,678,229 294 EVELUTIVE DEVARTMENT S92,777 S9 S82,777 S54,331,37 1.8 FOOD CENTER AUTHORTY S166,603 S710,576 S880,477 S54,230,22 20.0 FORDSTBUGG STATE UNIVERSITY S144,888 S166,534 S13,44,232 S120,07,29 10.5 GENTER AUTHORTY S14,468,810,44 S14,444,375 S56,537,219 S520,572,480 14.5 HEALTH ENTERT EDVINCE S93,88,742 S49,523,519 S530,318 S50,333,329 S543,332,51 S580,435,593 33.3 A44 S14,444,375 S543,431,251 S580,435,593 33.3 A44 S14,443,75 S543,431,251 S580,453,593 33.3 A44 S14,375,917 S70,467,055 S480,435,393 33.8 A44 S14,372,406 S72,773,467,228 S14,374,806 S72,773,73 S12,323,55 S540,435,728 S14,374,806 S14,771,676 24,667 33,73,986 S19,92,455 S14,374,366 S14,771,676 24,663 S19,771,676 S44,540,513 <td>EDUCATION</td> <td></td> <td></td> <td></td> <td></td> <td>5.96%</td>	EDUCATION					5.96%
ENCUTIVE DEPARTMENT S82,777 S00 S82,777 S45,83,373 1.8 FOOD CENTRE AUTHORITY S16,063 \$719,576 S880,179 S42,380,272 20.0 FROSTBLUKG STATE UNIVERSITY S1,146,838 \$165,394 \$13,142,123 \$12,007,59 10.0 FROSTBLUKG STATE UNIVERSITY S1,146,848 \$165,394 \$34,722 \$124,523,7248 \$245,802,222 14.5 HEALTH S21,693,444 \$19,5228 \$36,724,80 14.5 \$19,3228 \$353,370 \$245,802,224 14.5 HIGHTE DUCATION COMMISSION \$30,181 \$0 \$30,181 \$30,0156 3.1 HUNAN RESOURCES \$27,291,38 \$41,27,917 \$70,470,95 \$40,919,980 14.4 HUNAN RESOURCES \$2,372,713 \$12,371,680 \$13,371,680 \$13,371,680 \$13,371,680 \$13,371,680 \$13,371,680 \$13,371,680 \$13,371,680 \$14,371,670 \$26,827,671 \$2,372,773 \$37,374,670 \$26,372,772,733 \$38,387 \$36,351,572,727,733 \$38,387 \$36,351 \$37,372,460 \$34,380 \$36,352,572,	ENVIRONMENT	\$666,617	\$139,232	\$805,849	\$2,817,651	28.60%
FODD CUTRER AUTHORITY \$160,603 \$719,576 \$38,079 \$4,22,90,22 \$20,7 FROSTBURG STATE UNIVERSITY \$1,44,848 \$165,334 \$13,4,222 \$212,01,079 10,0 GENERAL SERVICES \$21,40,66,104 \$22,719,903 \$36,872,807 \$245,800,242 14,4 HEALTH \$21,091,444 \$14,444,375 \$36,837,419 \$290,572,400 14,4 HEALTH BENEFIT EXHANGE \$59,888,742 \$195,228 \$93,837,021 \$30,318 \$10,015,666 33,4 HOLWING & COMMUNITY DEVELOPMENT \$22,255,818 \$12,057,433 \$34,317,517 \$70,467,055 \$480,193,000 14,4 HOLWARK & COMMUNITY DEVELOPMENT \$22,252,818 \$50,370,000 \$51,428,016 11,8 \$10,016,000 \$10,018,000 \$10,018,000 \$14,018,000 <td>ENVIRONMENTAL SERVICES</td> <td>\$20,795,386</td> <td>\$27,394,805</td> <td>\$48,190,191</td> <td>\$163,678,229</td> <td>29.44%</td>	ENVIRONMENTAL SERVICES	\$20,795,386	\$27,394,805	\$48,190,191	\$163,678,229	29.44%
FROSTBURG STATE UNIVERSITY 51,148,838 5165,344 513,14222 512,100,759 10.5 GENERAL SERVICES 514,066,10 522,219,933 536,788,007 5245,802,221,443 536,788,007 5245,802,221,444 HEATH S21,693,A44 514,684,375 536,572,480 144,543 HEATH BENET EXHANCE S28,887,42 519,528 539,373,151 543,312,151 543,312,151 543,312,151 543,312,151 543,312,151 543,312,151 543,312,151 544,312,151 544,451,901 144,451,451 HUMAN RESOLUCES 527,273,118 434,317,517 570,467,005 543,370,081 114,451,451 544,019,1900 144,451,451 544,019,1900 144,451,451 544,019,1900 144,451,451 544,019,1900 144,451,451	EXECUTIVE DEPARTMENT	\$82,777	\$0	\$82,777	\$4,581,373	1.81%
GENERAL SERVICES \$14,068,004 \$22,273,993 \$56,780,77 \$245,802,282 \$145,250,77,80 \$145,150 HEALTH \$21,059,244 \$14,944,475 \$36,537,819 \$320,572,400 \$145,250,77,80 \$145,250,77,80 \$145,250,77,80 \$145,250,77,80 \$145,250,77,80 \$140,150,66 \$130,121 \$100,155,66 \$13,151,150,155,66 \$13,151,150,155,66 \$13,151,150,155,66 \$13,151,150,155,66 \$13,151,150,150,150,150,150,150,150,150,150	FOOD CENTER AUTHORITY	\$160,603	\$719,576	\$880,179	\$4,239,022	20.76%
HEALTH \$71,693,444 \$14,843,375 \$353,7319 \$22,00,77,480 145,4 HIGHER EDUCATION COMMISSION \$30,181 \$0 \$39,333,402 24,3 HIGHER EDUCATION COMMISSION \$30,181 \$0 \$30,181 \$50,0135 \$54,01,556 34,315,917 \$54,01,056 \$44,315,917 \$54,01,056 \$44,01,056 \$54,02,056 \$51,02,057,207 \$53,04,056,01 \$54,056 \$51,02,057,207 \$53,04,056,01 \$54,056 \$51,02,057,207 \$54,046,053 <td>FROSTBURG STATE UNIVERSITY</td> <td>\$1,148,838</td> <td>\$165,394</td> <td>\$1,314,232</td> <td>\$12,010,759</td> <td>10.94%</td>	FROSTBURG STATE UNIVERSITY	\$1,148,838	\$165,394	\$1,314,232	\$12,010,759	10.94%
HEATH BENEFIT EXHANCE \$9.388.742 \$19.228 \$9.38.370 \$3.9.33.462 24.3 HIGHER EDUCATION COMMISSION \$30.181 \$0 \$30.181 \$10.0156 \$3. \$3.0151 \$3.0151 \$3.0151 \$3.0151 \$3.0151 \$3.0151 \$3.01556 \$3.0151 \$3.01556 \$3.0151 \$3.01556 \$3.0151 \$3.01556 \$3.0151 \$3.0151 \$3.01556 \$3.0151 \$3.01556 \$3.0151 \$3.01556 \$3.0151 \$3.0151 \$3.0151 \$3.0151 \$3.0151 \$3.0151 \$3.0151 \$3.0160 \$7.774.606 \$1.1571.680 \$7.774.660 \$1.0151 \$1.01510 <	GENERAL SERVICES	\$14,068,104	\$22,719,993	\$36,788,097	\$245,802,282	14.97%
HIGHE EDUCATION COMMISSION \$30181 \$0 \$30181 \$0 \$1,001,556 \$3,001,556 \$3,001,556 \$3,001,556 \$3,001,556 \$3,001,556 \$3,001,556 \$3,001,556 \$3,001,556 \$3,001,556 \$3,001,556 \$3,001,556 \$3,001,556 \$3,001,557 \$1,171,660 \$7,774,666 \$14,421 \$1,084,016 \$11,450 \$5,000,556 \$13,373,088 \$19,556 \$10,77,776 \$2,556 \$11,471,767 \$2,556 \$11,471,767 \$2,552 \$2,72,731 \$1,284,016 \$11,450 \$13,373,088 \$19,586,572 \$2,327,273 \$3,204,86,71 \$13,373,088 \$19,586,572 \$2,327,273 \$3,27,08 \$12,455 \$10,77,167 \$2,527,277 \$3,04,86,71 \$13,72 \$14,856,173 \$15,537 \$15,537 \$15,537 \$15,537 \$15,537 \$15,537 \$15,537 \$15,537 \$15,537 \$15,537 \$15,537 \$15,537 \$15,537 \$15,537,166 \$2,622,108 \$4,154,865,015 \$11,156,277 \$14,645,015 \$11,156,277 \$15,997,200 \$15,997,200 \$11,156,277 \$14,652,11,156,277 \$15,697,206 \$	HEALTH	\$21,693,444	\$14,844,375	\$36,537,819	\$250,572,480	14.58%
NOUSING & COMMUNITY DEVELOPMENT \$22,255,818 \$12,057,433 \$34,312,211 \$34,46,359 \$34,31 NUMAR RESOURCES \$27,221,138 \$64,175,917 \$70,467,055 \$484,115,317,1680 \$73,774,666 15,4 NUMAR NESTORUTORY \$33,90,093 \$7,981,867 \$511,371,680 \$73,774,666 15,4 NUMINESTRATION \$134,635 \$60,086 \$314,721 \$1,648,015 11,6 UVENILE SERVICES \$22,666,976 \$13,37,088 12,9 \$14,71,676 26,0 LABOR \$22,72,723 \$12,281,533 \$33,354,076 \$14,71,676 26,0 LABOR \$22,572,723 \$12,281,533 \$33,245,674 \$14,71,676 26,0 MUTARY DEPARTMENT \$129,2455 \$20,023,566 \$14,471,676 26,0 \$12,77,73 37,446,674 8,4 MORGAN STATE UNIVERSITY \$22,223,16 \$22,072,77 \$30,446,674 8,4 \$16,930,51 \$11,159,627 2,9 PORT DOWISEL S33,940,076 \$45,55,848 \$10,800,518 \$510,010,59,12,00 \$11,850,827 \$12,900,116,844,85,910	HEALTH BENEFIT EXHANGE	\$9,388,742		\$9,583,970	\$39,353,462	24.35%
INUMAR RESOURCES \$27,291,138 \$43,175,917 \$70,467,055 \$480,191,980 14.4 INFORMATION \$53,390,093 \$77,945,180 \$73,774,660 15.4 INFORMATION \$5134,635 \$60,086 \$114,771,876 \$53,774,660 15.4 INFORMATION \$21,568,376 \$39,780 \$22,608,756 \$13,373,088 19.2 IAROR \$25,727,273 \$12,81,533 \$3,545,076 \$14,471,7676 25.6 LOTTERV& GAMING CONTROL \$563,694 \$19,688,672 \$20,325,656 \$148,436,129 13.6 MORGAN STATE UNIVERSITY \$22,292,316 \$280,061 \$52,572,377 \$30,436,674 8.4 PEOPE'S COUNSEL \$34,130 \$0 \$34,130,643 \$50,156,837 \$22,292,131 \$48,256,483 \$50,001,468 18.4 PREY ADMINISTRATION \$54,935,640 \$4,955,488 \$10,890,528 \$59,001,468 18.4 PUBLIC DERFINDER \$15,531,1 \$16,189 \$11,59,27 2.5 \$14,444,453,157,577 \$12,92,563 \$15,591,200 \$11,59,27 2.5	HIGHER EDUCATION COMMISSION	\$30,181		\$30,181	\$1,001,556	3.01%
INFORMATION TECHNOLOGY \$3.390.093 \$7.981.587 \$511.371.680 \$7.3774.606 15.4 INSURANCE ADMINISTRATION \$134.635 \$60.086 \$194.721 \$1.638.016 11.8 UVENUE SERVICES \$2.568.976 \$3.97.80 \$2.060.756 \$1.377.08 12.6 LABOR \$2.572.723 \$1.281.333 \$3.354.076 \$1.4771.676 26.6 LABOR \$2.5272.723 \$1.281.333 \$5.325.737.733 7.7 \$3.44.66.128 \$5.777.703 7.7 MUITARY DEPARTMENT \$129.2455 \$50 \$132.455 \$2.777.703 7.7 \$3.44.66.74 8.8 MORGAN STATE UNIVERSITY \$2.29.2316 \$28.00.61 \$2.377.77 \$3.44.673 \$53.01.68 18.4 MORGAN STATE UNIVERSITY \$2.29.763 \$5.42.103 \$1.59.627 2.5 PLANING \$129.763 \$6.43.95.01.68 \$1.02.9763 \$2.432.103 4.5 PORT ADMINISTRATION \$5.935.000 \$4.955.488 \$1.03.090.528 \$59.001.468 14.3 PUBLIC SERTEY COMASTING COMMISSION \$55.531						38.37%
INSURANCE ADMINISTRATION \$14,433 \$60,086 \$194,721 \$1,638,016 111 LUVENILE SERVICES \$2,568,976 \$39,780 \$2,268,756 \$31,373,088 135 LAGOR \$2,572,723 \$1,281,353 \$3,840,76 \$51,4771,576 26.6 LOTTERY & GAMING CONTROL \$636,984 \$19,688,672 \$20,325,556 \$514,8436,129 13.6 MUTLARY DEPARTMENT \$122,455 \$0 \$134,273,088 \$2,737,703 7.0 MORG AN STATE UNIVERSITY \$2,223,216 \$280,061 \$2,572,377 \$30,486,674 8.4 MOTOR VEHICLE ADMINISTRATION \$4,816,643 \$30 \$34,130 \$1,196,627 2.5 PLANING \$129,763 \$0 \$123,763 \$2,832,103 4.5 PUBLIC DEFROBR \$15,639,051 \$0 \$1,539,12,60 1.1 PUBLIC DEFROBR \$15,639,051 \$0 \$1,539,12,60 1.7 PUBLIC SERVICES \$72,227,679 \$77,129,236 \$149,456,915 \$84,023,960 17.5 PUBLIC SERVICE COMMESTON \$55,517						14.67%
InvENUES SERVICES \$2,568,376 \$39,780 \$2,608,756 \$13,373,088 19.5 LABOR \$2,572,723 \$1,281,353 \$3,854,0076 \$14,771,676 26.6 LABOR \$12,821,353 \$3,854,0076 \$14,771,676 26.6 MUITARY DEPARTMENT \$12,242,516 \$21,242,5766 \$14,4436,129 13.6 MORGAN STATE UNIVERSITY \$2,222,316 \$28,272,773 \$30,436,674 8.4 MORGAN STATE UNIVERSITY \$2,222,316 \$28,816,643 \$30,165,837 15.5 POPLES COUNSEL \$34,130 \$50 \$34,430 \$51,159,07,260 1.1 PORT ADMINISTRATION \$5,295,040 \$4,955,488 \$10,809,058 \$59,001,468 18.4 PORT ADMINISTRATION \$5,295,040 \$4,955,488 \$10,809,058 \$51,15,17,1760 1.1 PUBLIC SACTING COMMISSION \$15,531,1 \$16,168 \$11,167,757 14.6 PUBLIC SACTING COMALSERN \$55,317 \$50 \$55,326 \$51,059,803 63,175,869 PUBLIC SACTING COMALSENON \$55,327 \$50 \$55						15.41%
LABOR \$2,572,723 \$1,281,353 \$3,854,076 \$14,4771,676 \$26,6 LOTTERY & GAMING CONTROL \$636,984 \$19,688,672 \$20,325,656 \$144,843,6129 13.6 MUTLARY DEPARTIMENT \$192,455 \$0 \$192,455 \$27,377,703 7.1 MORGAN STATE UNIVERSITY \$2,292,316 \$280,061 \$2,572,377 \$30,436,674 8.4 MOTOR VEHICLE ADMINISTRATION \$54,430 \$0 \$44,130 \$13,159,627 2.5 PEOPLYS COUNSEL \$344,130 \$0 \$14,310 \$1,159,627 2.5 PLANNING \$129,763 \$2,832,103 4.4 5 \$12,757 \$14,845,917 \$14,87,71,77 14.6 PUBLIC DEFENDER \$15,339,051 \$10 \$11,17,77 14.6 \$14,945,915 \$134,16,77,77 14.6 PUBLIC SERVICE COMMISSION \$55,326 \$12,985,817 \$18,343,422 \$75,122,0461 2.4 PUBLIC SERVICE COMMISSION \$65,326 \$0 \$55,317 \$21,500 \$15,591,266 \$10,393,595 15.5 SALISOUC						11.89%
IDTTERY & GAMING CONTROL \$636,984 \$19,688,672 \$20,235,656 \$148,436,129 13.6 MILITARY DEPARTMENT \$192,455 \$0 \$192,455 \$2,77,703 7.7. MOGAN STATE UNIVERSITY \$2,220,216 \$280,061 \$2,572,377 \$30,346,674 8.4 MOTOR VEHICLE ADMINISTRATION \$4,816,643 \$0 \$4,816,643 \$30,165,827 15.5 PORT SOUNSEL \$34,130 \$0 \$34,130 \$1,55,967 2.2.5 PLANING \$129,763 \$2,832,103 4.5 \$1,639,677 2.5 PLANING \$153,511 \$16,189 \$171,500 \$15,59,1260 1.1 PUBLIC DEFENDER \$1,639,051 \$51,517,507 14.6 \$19,439,051 \$51,439,651 \$129,456,915						19.51%
NILLTARY DEPARTMENT \$192,455 \$50 \$192,455 \$2,273,703 7.7 MORGAN STATE UNIVERSITY \$2,292,316 \$280,061 \$2,572,277 \$30,436,674 8.4 MOTOR VHICLE ADMINISTRATION \$4,416,643 \$0 \$4,416,643 \$30,165,837 15.5 PEOPLE'S COUNSEL \$34,130 \$0 \$34,130 \$1,159,627 2.5 PRANNING \$539,30,40 \$4,955,488 \$10,890,528 \$59,001,468 18.4 PUBLIC DEFENDER \$1,639,051 \$11,617,757 14.6 \$1,639,051 \$11,617,757 14.6 PUBLIC DEFENDER \$1,639,051 \$10,639,051 \$11,639,051 \$11,617,757 14.6 PUBLIC SERVICE COMMISSION \$55,326 \$12,998,517 \$18,435,4482 \$75,182,0461 24.4 PUBLIC SCHOL CONSTRUCTION \$55,3467,565 \$12,998,517 \$21,500 25.6 \$12,998,517 \$21,500 25.6 \$10,199 \$33,139,355 1.5 \$34,4778 3.4 \$42,455 \$110,199 \$33,139,355 1.5 \$34,4778 3.6 \$15,5877					. , ,	26.09%
NORGAN STATE UNIVERSITY \$2,292,316 \$280,061 \$2,272,377 \$30,436,674 8.8. MOTOR VEHICLE ADMINISTRATION \$4,816,643 \$50 \$54,413 \$51,58,677 \$2,52 PORT ADMINISTRATION \$5123,763 \$50,534,130 \$51,55,637 \$2,52 PLANING \$5123,763 \$52,832,103 4.5 \$34,130 \$51,556,371 \$2,832,103 4.5 PORT ADMINISTRATION \$55,935,040 \$4,955,488 \$510,001,468 18.4 PUBLIC SERVIX & CORRECTIONAL SERVICES \$72,327,679 \$77,129,236 \$14,94,95,915 \$584,303,960 1.7 PUBLIC SERVIX & CORRECTIONAL SERVICES \$72,327,679 \$77,129,236 \$14,94,95,915 \$584,303,960 1.7 PUBLIC SERVIX & CORRECTIONAL SERVICES \$52,517 \$50 \$51,519 \$51 \$51,519 \$51 \$51,519 \$51 \$51,519 \$51 \$51,510 \$54 \$52,517 \$51,519 \$52,517 \$51,519 \$52,517 \$51,519 \$52,517 \$51,519 \$52,510 \$53,517 \$51,519 \$51,519,517 \$52,566,525						13.69%
MOTOR VEHICLE ADMINISTRATION \$4,816,643 \$0 \$4,816,643 \$30,165,837 15.5 PEOPLE'S COUNSEL \$34,130 \$0 \$34,130 \$129,763 \$223,763 \$223,763 \$232,763 \$232,763 \$232,763 \$232,763 \$232,763 \$232,763 \$232,763 \$232,763 \$232,763 \$232,763 \$232,767 \$57,7129,236 \$149,456,915 \$515,912,660 1.1 PUBLIC DERNDER \$1,639,051 \$51,639,051 \$51,639,051 \$511,167,757 1.4 PUBLIC SERVICE COMMISSION \$563,3467,665 \$129,985,817 \$183,453,482 \$751,820,461 244 PUBLIC SERVICE COMMISSION \$65,326 \$0 \$55,517 \$52,100 25.6 SAINT MARY'S COLLEGO F MARYLAND \$711,1019 \$0 \$711,0101 \$33,733,955 1.5 SALISBURY STATE UNIVERSITY \$1,844,455 \$123,813 \$1,682,074 \$20,868,811 94 SCHOOL FOR THE DEAF \$115,987 \$0 \$115,987 \$3,143,778 3.6 \$3,773,955 1.5 STATE MIGNWAY ADMINISTRATION \$62,						7.03%
PEOPLE'S COUNSEL \$34,130 \$0 \$34,130 \$1,159,627 2.5 PLANNING \$129,763 \$0 \$129,763 \$2,832,103 4.5 PORT ADMINISTRATION \$5,955,040 \$4,955,488 \$10,890,528 \$59,001,468 18.4 PUBLIC BROADCASTING COMMISSION \$15,531,157,77 14.6 \$16,390,501 \$11,167,757 14.6 PUBLIC SERTODER \$16,390,51 \$16,390,51 \$15,591,260 1.1 PUBLIC SERVICE COMMISSION \$55,326 \$129,985,817 \$184,453,482 \$571,820,461 24.4 PUBLIC SERVICE COMMISSION \$56,5326 \$10,593,830 6.1 \$10,993,800 6.1 PUBLIC SERVICE COMMISSION \$55,517 \$0 \$55,517 \$21,988,817 \$34,139,783,955 1.5 SALISBURY STATE UNIVERSITY \$1,844,455 \$123,819 \$1,968,274 \$20,868,811 9.4 SCHOOL FOR THE DEAF \$11,5987 \$0 \$11,5987 \$3,143,778 3.6 STADUMA UTHORITY \$3,93,936 \$1,399,975,907 \$103,884,446 \$397,751,067 \$26,586						8.45%
PLANNING \$129,763 \$0 \$129,763 \$2,832,103 4.5 PORT ADMINISTRATION \$5,935,040 \$4,955,488 \$10,890,528 \$55,901,468 18.4 PORT ADMINISTRATION \$1515,311 \$16,189 \$171,500 \$151,591,260 1.1 PUBLIC BRADACASTING COMMISSION \$513,450,655 \$129,928 \$149,456,915 \$84,023,960 1.7.5 PUBLIC SCHOOL CONSTRUCTION \$53,467,655 \$129,985,817 \$183,453,442 \$751,820,461 24.4 PUBLIC SERVICE COMMISSION \$65,326 \$0 \$55,327 \$21,500,461 24.4 PUBLIC SERVICE COMMISSION \$65,326 \$0 \$55,327 \$22,828,817 \$21,820,431 24.4 PUBLIC WORKS \$55,517 \$21,500 \$55,517 \$21,509,830 6.1 SALISDUPY STATE UNIVERSITY \$1,844,455 \$13,8397 \$31,43,778 3.6 STADIUM AUTHORITY \$3,919,349 \$99,765,097 \$103,684,446 \$397,541,067 26.6 STATE HORWAY ADMINISTRATION \$62,201,335 \$14,943,822,855,342,323 \$12,65,85,566 <				. , ,		<u>15.97%</u> 2.94%
PORT ADMINISTRATION \$5,935,040 \$4,955,488 \$10,890,528 \$59,001,468 18.4 PUBLIC BROADCASTING COMMISSION \$15,53,11 \$16,89 \$17,500 \$15,59,260 1.1 PUBLIC DEFENDER \$16,39,051 \$50 \$16,39,051 \$11,167,757 14.6 PUBLIC SCHOOL CONSTRUCTION \$55,467,665 \$12,98,817 \$183,453,482 \$75,182,0461 24.4 PUBLIC SCHOOL CONSTRUCTION \$55,376 \$21,98,817 \$183,453,482 \$75,182,0461 24.4 PUBLIC SCHOUL CONMISSION \$65,376 \$10,98,930 6.1 \$10,99,930 6.3 PUBLIC SCHUCE COMMISSION \$55,517 \$21,500 25.6 \$31,59,830 6.1 PUBLIC SCHUCE COMMISSION \$55,517 \$21,500 25.6 \$31,59,830 5.1 \$31,59,830 5.1 \$31,59,830 5.1 \$31,59,830 5.1 \$32,58,831 \$44,855 \$31,59,873 \$5,517 \$21,500 \$25,517 \$21,500 \$25,517 \$21,500 \$25,517 \$21,500 \$31,59,733,555 1.5 \$31,59,733,555 \$143,2385						4.58%
PUBLIC BROADCASTING COMMISSION \$155,311 \$16,189 \$171,500 \$15,591,260 1.1 PUBLIC DEFENDER \$1,639,051 \$0 \$1,639,051 \$11,167,757 14.6 PUBLIC SERVICES \$77,327,679 \$77,129,236 \$149,465,915 \$584,023,960 17.5 PUBLIC SERVICE COMMISSION \$55,326 \$0 \$55,326 \$150,99,830 6.1 PUBLIC SERVICE COMMISSION \$55,517 \$210,09 \$55,517 \$21,000 25.6 SAINT MARY'S COLLEGE OF MARYLAND \$711,019 \$35,733,955 1.5 \$3143,778 3.6 SCHOOL FOR THE DEAF \$115,987 \$31,43,778 3.6 \$311,378 3.6 STADIUM AUTHORITY \$3,310,349 \$99,765,097 \$103,684,446 \$397,541,067 26.0 STATE BOARD OF ELECTIONS \$2,798,365 \$2,939,382 \$5,734,197 \$26,585,526 21.5 STATE BOARD OF ELECTIONS \$2,798,365 \$2,939,382 \$5,734,197 \$26,585,526 21.5 STATE FURMENT AGENCY \$1,276,218 \$156,071 \$1,432,89 \$6,133,532						4.38%
PUBLIC DEFENDER \$1,639,051 \$0 \$1,639,051 \$11,167,757 14.6 PUBLIC SAFETY & CORRECTIONAL SERVICES \$72,327,679 \$77,129,236 \$149,456,915 \$884,023,960 17.5 PUBLIC SCHOL CONSTRUCTION \$53,467,665 \$129,985,817 \$183,453,482 \$751,820,461 24.4 PUBLIC SCHOL CONSTRUCTION \$55,517 \$21,500 25.6 \$10,59,830 6.1 PUBLIC SCHOL CONSTRUCTION \$55,517 \$21,500 25.6 \$11,987,3955 1.9 SALISBURY STATE UNIVERSITY \$1,844,455 \$123,819 \$11,968,274 \$20,868,811 9.4 SCHOOL FOR THE DEAF \$115,987 \$0 \$115,987 \$3,143,778 3.6 STATE BOARD OF ELECTIONS \$2,798,365 \$2,935,832 \$5,734,197 \$26,586,525 21.5 STATE BOARD OF ELECTIONS \$2,798,365 \$2,935,832 \$5,734,197 \$26,586,525 21.5 STATE BOARD OF ELECTIONS \$2,762,113,555 \$194,339,966 \$25,534,223 \$1,265,995,546 20.3 STATE PUICE \$4,316,211 \$663,694 \$4,97						1.10%
PUBLIC SAFETY & CORRECTIONAL SERVICES \$72,327,679 \$77,129,236 \$149,456,915 \$854,023,960 17.5 PUBLIC SCHOOL CONSTRUCTION \$53,467,665 \$129,985,817 \$183,453,482 \$751,820,461 24.4 PUBLIC SERVICE COMMISSION \$65,326 \$10,998,830 6.1 44.4 PUBLIC WORKS \$55,517 \$0 \$55,517 \$21,500 25.6 SAINT MARY'S COLLEGE OF MARYLAND \$711,019 \$0 \$711,019 \$35,733,955 1.9 SCHOOL FOR THE DEAF \$115,987 \$20 \$115,987 \$3,143,778 3.6 STADIUM AUTHORITY \$3,919,349 \$99,765,097 \$103,684,446 \$397,541,667 26.6 STATE HIGHWAY ADMINISTRATION \$62,708,365 \$19,432,968 \$25,6934,323 \$12,265,895,546 20.3 STATE HIGHWAY ADMINISTRATION \$62,101,355 \$19,482,968 \$25,6934,323 \$12,265,895,546 20.3 STATE HIGHWAY ADMINISTRATION \$21,276,218 \$15,6071 \$1,482,289 \$6,133,532 23.3 STATE ET RETIREMENT AGENCY \$1,217						14.68%
PUBLIC SCHOOL CONSTRUCTION \$53,467,665 \$129,985,817 \$183,453,482 \$751,820,461 24.4 PUBLIC SERVICE COMMISSION \$65,326 \$0 \$65,326 \$1,059,930 6.1 PUBLIC WORKS \$55,517 \$0 \$55,517 \$21,500 25.6 SAINT MARY'S COLLEGE OF MARYLAND \$711,019 \$0 \$711,019 \$35,733,955 1.5 SAUSBURY STATE UNIVERSITY \$1,844,455 \$123,819 \$1,968,274 \$20,868,811 9.4 SCHOOL FOR THE DEAF \$115,987 \$0 \$115,987 \$3,143,778 3.6 STADIUM AUTHORITY \$3,919,349 \$99,765,097 \$103,684,446 \$337,541,067 26.0 STATE BOARD OF ELECTIONS \$2,798,365 \$2,293,5832 \$5,734,197 \$265,866,525 21.5 STATE BOARD OF ELECTIONS \$2,798,365 \$2,935,832 \$3,3143,778 3.6 20.5 STATE POLICE \$4,316,211 \$663,694 \$4,397,9005 \$33,242,824 14.5 STATE RETIREMENT AGENCY \$1,276,218 \$156,071 \$1,432,289 \$6,133,532						17.50%
PUBLIC SERVICE COMMISSION \$65,326 \$0 \$65,326 \$1,059,830 6.1 PUBLIC WORKS \$5,517 \$0 \$5,517 \$21,500 25,65 SAINT MARY'S COLLEG OF MARYLAND \$711,019 \$0 \$711,019 \$35,733,955 1.5 SAINT MARY'S COLLEG OF MARYLAND \$711,019 \$0 \$711,019 \$35,733,955 1.5 SAINT MARY'S COLLEGE OF MARYLAND \$711,019 \$30,734,078 3.6 \$315,987 \$3,143,778 3.6 SCHOOL FOR THE DEAF \$115,987 \$0 \$115,987 \$3,143,778 3.6 STATE BOARD OF ELECTIONS \$22,798,365 \$22,393,82 \$5,734,197 \$26,586,525 21.5 STATE POLICE \$4,316,211 \$663,694 \$4,979,905 \$33,242,824 14.9 \$315,827 \$3 \$35 \$35,332 \$33,242,824 14.9 \$53,532 \$23,53,532 \$33,242,824 14.9 \$53,532,532 \$23,23,532 \$33,242,824 14.9 \$53,532,536,532 \$23,23,233 \$1,265,895,546 20.3 \$54,021,972 \$87,867 25.0					. , ,	24.40%
PUBLIC WORKS \$5,517 \$0 \$5,517 \$21,500 25.6 SAINT MARY'S COLLEGE OF MARYLAND \$711,019 \$0 \$711,019 \$35,733,955 1.9 SALISBURY STATE UNIVERSITY \$1,844,455 \$123,819 \$1,968,274 \$20,868,811 9.4 SCHOOL FOR THE DEAF \$115,987 \$0 \$115,987 \$3,143,778 3.6 STADIUM AUTHORITY \$3,919,349 \$99,765,097 \$103,684,446 \$397,541,067 26.0 STATE BOARD OF ELECTIONS \$2,798,365 \$2,935,832 \$5,734,197 \$26,586,525 21.5 STATE BOARD OF ELECTIONS \$2,798,365 \$2,934,323 \$1,265,895,546 20.3 STATE POLICE \$4,316,211 \$663,694 \$4,979,905 \$33,242,824 14.9 STATE RETIREMENT AGENCY \$1,276,218 \$156,071 \$1,432,289 \$6,133,532 23.3 SUBSEQUENT INURY FUND \$21,972 \$0 \$12,1972 \$87,867 25.0 TAX COURT \$1,812 \$14,421 \$9.5 \$10,484,482 \$59,223,918 17.7			, , ,	. , ,	. , ,	6.16%
SAINT MARY'S COLLEGE OF MARYLAND \$711,019 \$0 \$711,019 \$35,733,955 1.9 SALISBURY STATE UNIVERSITY \$1,844,455 \$123,819 \$1,968,274 \$20,868,811 9.4 SCHOOL FOR THE DEAF \$115,987 \$0 \$115,987 \$3,143,778 3.6 STADIUM AUTHORITY \$3,319,349 \$99,765,097 \$103,884,446 \$397,541,067 62.0 STATE BOARD OF ELECTIONS \$2,798,365 \$2,935,832 \$5,734,197 \$26,586,525 21.5 STATE HIGHWAY ADMINISTRATION \$62,101,355 \$194,832,968 \$226,934,323 \$1,265,895,546 20.3 STATE POLICE \$4,316,211 \$663,694 \$4,979,905 \$33,242,824 14.9 STATE ROLICE \$1,276,218 \$116,071 \$1,432,289 \$6,133,532 28.3 SUBSQUENT INJURY FUND \$21,972 \$0 \$21,972 \$87,867 25.0 TAX COURT \$1,812 \$1,812 \$14,844,482 \$9,229,181 17.7 TRANSIT ADMINISTRATION \$9,209,628 \$82,260,582 \$91,470,210 \$605,969,109	PUBLIC WORKS					25.66%
SCHOOL FOR THE DEAF \$115,987 \$0 \$115,987 \$3,143,778 3.6 STADIUM AUTHORITY \$3,919,349 \$99,765,097 \$103,684,446 \$397,541,067 26.0 STATE BOARD OF ELECTIONS \$2,2798,365 \$2,933,832 \$5,734,197 \$26,586,525 21.5 STATE BOARD OF ELECTIONS \$62,101,355 \$194,832,968 \$256,934,323 \$1,265,895,546 20.3 STATE POLICE \$43,162,211 \$663,694 \$4,979,905 \$33,242,824 14.9 STATE RETIREMENT AGENCY \$1,276,218 \$156,071 \$1,432,289 \$6,133,532 23.3 SUBSEQUENT INJURY FUND \$21,972 \$0 \$21,972 \$87,867 25.0 TOWSON UNIVERSITY \$7,206,885 \$3,277,597 \$10,484,482 \$59,223,918 17.7 TRANST ADMINISTRATION \$9,209,628 \$82,260,582 \$91,470,210 \$605,969,109 15.0 TRANST ADMINISTRATION \$9,209,628 \$82,260,582 \$91,470,210 \$605,966,9109 15.0 TRANSPORTATION AUTHORITY \$5,978,993 \$67,500,097 \$73,479,090	SAINT MARY'S COLLEGE OF MARYLAND	\$711,019	\$0	\$711,019	\$35,733,955	1.99%
STADIUM AUTHORITY \$3,919,349 \$99,765,097 \$103,684,446 \$397,541,067 26.0 STATE BOARD OF ELECTIONS \$2,798,365 \$2,935,832 \$5,734,197 \$26,586,525 21.5 STATE HIGHWAY ADMINISTRATION \$62,101,355 \$194,832,968 \$256,934,323 \$1,265,895,546 20.3 STATE POLICE \$4,316,211 \$663,694 \$4,979,905 \$33,242,824 14.9 STATE RETIREMENT AGENCY \$1,276,218 \$156,071 \$1,432,289 \$6,133,532 23.3 SUBSEQUENT INJURY FUND \$21,972 \$0 \$21,972 \$87,867 25.0 TAX COURT \$1,812 \$0 \$1,812 \$18,214 9.9 TOWSON UNIVERSITY \$7,206,885 \$3,277,597 \$10,484,482 \$59,223,918 17.7 TRANSPORTATION (TSO) \$1,808,474 \$4,596,033 \$6,404,507 \$34,630,213 18.40 TRANSPORTATION AUTHORITY \$5,978,993 \$67,500,097 \$73,479,090 \$631,402,795 11.60 TRASURER \$312,940 \$1,837,600 \$2,150,540 \$18,169,846	SALISBURY STATE UNIVERSITY	\$1,844,455	\$123,819	\$1,968,274	\$20,868,811	9.43%
STATE BOARD OF ELECTIONS \$2,798,365 \$2,935,832 \$5,734,197 \$26,586,525 21.5 STATE HIGHWAY ADMINISTRATION \$62,101,355 \$194,832,968 \$256,934,323 \$1,265,895,546 20.3 STATE POLICE \$4,316,211 \$663,694 \$4,979,905 \$33,242,824 14.5 STATE RETIREMENT AGENCY \$1,276,218 \$16,071 \$1,432,289 \$6,133,532 23.3 SUBSEQUENT INJURY FUND \$21,972 \$0 \$21,972 \$87,867 25.0 TAX COURT \$1,812 \$0 \$1,812 \$9,929,628 \$3,277,597 \$10,484,482 \$59,223,918 17.7 TRANSPORTATION (TSO) \$1,808,474 \$4,596,033 \$6,604,507 \$34,630,213 18.42 TRANSPORTATION AUTHORITY \$5,78,939 \$67,500,097 \$73,479,090 \$631,402,795 11.6 TREASURER \$312,940 \$1,837,600 \$2,150,540 \$18,169,846 11.8 U OF MD, BALTIMORE \$64,473,857 \$40,175,356 \$46,649,213 \$240,705,140 19.3 U OF MD, BALTIMORE \$1149,502	SCHOOL FOR THE DEAF	\$115,987	\$0	\$115,987	\$3,143,778	3.69%
STATE HIGHWAY ADMINISTRATION \$62,101,355 \$194,832,968 \$256,934,323 \$1,265,895,546 20.33 STATE POLICE \$4,316,211 \$663,694 \$4,979,905 \$33,242,824 14.93 STATE RETIREMENT AGENCY \$1,276,218 \$156,071 \$1,432,289 \$6,133,532 23.33 SUBSEQUENT INJURY FUND \$21,972 \$0 \$21,972 \$87,867 25.0 TAX COURT \$1,812 \$0 \$1,812 \$18,214 9.9 TOWSON UNIVERSITY \$7,206,885 \$3,277,597 \$10,484,482 \$59,223,918 17.7 TRANSIT ADMINISTRATION \$9,209,628 \$82,260,582 \$91,470,210 \$605,969,109 15.0 TRANSPORTATION (TSO) \$1,808,474 \$4,596,033 \$6,404,507 \$34,630,213 18.84 U OF MD, BALTIMORE \$312,940 \$1,837,600 \$2,150,540 \$18,169,846 11.8 U OF MD, BALTIMORE \$6,473,857 \$40,175,356 \$46,649,213 \$240,705,140 19.3 U OF MD, COLLEGE PARK \$15,303,533 \$24,861,870 \$40,165,403 \$258,839,577 <td>STADIUM AUTHORITY</td> <td>\$3,919,349</td> <td>\$99,765,097</td> <td>\$103,684,446</td> <td>\$397,541,067</td> <td>26.08%</td>	STADIUM AUTHORITY	\$3,919,349	\$99,765,097	\$103,684,446	\$397,541,067	26.08%
STATE POLICE \$4,316,211 \$663,694 \$4,979,905 \$33,242,824 14.9 STATE RETIREMENT AGENCY \$1,276,218 \$156,071 \$1,432,289 \$6,133,532 23.3 SUBSEQUENT INJURY FUND \$21,972 \$0 \$21,972 \$87,867 25.0 TAX COURT \$1,812 \$0 \$1,812 \$18,214 9.9 TOWSON UNIVERSITY \$7,206,885 \$3,277,597 \$10,484,482 \$59,223,918 17.7 TRANSPORTATION \$9,209,628 \$82,260,582 \$91,470,210 \$605,969,109 15.0 TRANSPORTATION (TSO) \$1,808,474 \$4,596,033 \$6,404,507 \$34,630,213 18.4 TRASPORTATION AUTHORITY \$5,978,993 \$67,500,097 \$73,479,090 \$631,402,795 11.6 TRASPORTATION AUTHORITY \$5,978,973 \$40,175,356 \$46,649,213 \$240,705,140 19.3 U OF MD, BALTIMORE \$6,473,857 \$40,175,356 \$46,649,213 \$240,705,140 19.3 U OF MD, COLLEGE PARK \$15,303,533 \$24,861,870 \$40,165,403 \$258,383,957 <	STATE BOARD OF ELECTIONS	\$2,798,365	\$2,935,832	\$5,734,197	\$26,586,525	21.57%
STATE RETIREMENT AGENCY \$1,276,218 \$156,071 \$1,432,289 \$6,133,532 23.3 SUBSEQUENT INJURY FUND \$21,972 \$0 \$21,972 \$0 \$21,972 \$87,867 25.0 TAX COURT \$1,812 \$0 \$1,812 \$18,214 9.9 \$1,812 \$18,214 9.9 TOWSON UNIVERSITY \$7,206,885 \$3,277,597 \$10,484,482 \$59,223,918 17.7 TRANSPORTATION \$9,209,628 \$82,260,582 \$91,470,210 \$605,969,109 15.0 TRANSPORTATION (TSO) \$1,808,474 \$4,596,033 \$6,404,507 \$34,630,213 18.4 TRANSPORTATION AUTHORITY \$5,978,993 \$67,500,097 \$73,479,090 \$631,402,795 11.6 TREASURER \$312,940 \$1,837,600 \$2,150,540 \$18,866 11.8 U OF MD, BALTIMORE \$6,473,857 \$40,175,356 \$46,649,213 \$240,705,140 19.3 U OF MD, CALLEGE PARK \$15,303,533 \$24,861,870 \$40,165,403 \$258,383,957 15.5 U OF MD, CALLEGE PARK \$149,5	STATE HIGHWAY ADMINISTRATION	\$62,101,355	\$194,832,968	\$256,934,323	\$1,265,895,546	20.30%
SUBSEQUENT INJURY FUND \$21,972 \$0 \$21,972 \$87,867 25.0 TAX COURT \$1,812 \$0 \$1,812 \$18,214 9.9 TOWSON UNIVERSITY \$7,206,885 \$3,277,597 \$10,484,482 \$59,223,918 17.7 TRANSIT ADMINISTRATION \$9,209,628 \$82,260,582 \$91,470,210 \$605,969,109 15.0 TRANSPORTATION (TSO) \$1,808,474 \$4,596,033 \$6,404,507 \$34,630,213 18.4 TRANSPORTATION AUTHORITY \$5,978,993 \$67,500,097 \$73,479,990 \$631,402,795 11.6 TREASURER \$312,940 \$1,837,600 \$2,150,540 \$18,169,846 11.8 U OF MD, BALTIMORE \$6,473,857 \$40,175,356 \$46,649,213 \$240,75,140 19.3 U OF MD, BALTIMORE \$63,77,702 \$5,327,056 \$6,6084,758 \$65,766,674 9.2 U OF MD, COLLEGE PARK \$15,303,533 \$24,861,870 \$40,165,403 \$258,383,957 15.5 U OF MD, UNIVERSITY COLLEGE \$149,502 \$546,082 \$695,584 \$18,357,952 <td< td=""><td>STATE POLICE</td><td>\$4,316,211</td><td>\$663,694</td><td>\$4,979,905</td><td>\$33,242,824</td><td>14.98%</td></td<>	STATE POLICE	\$4,316,211	\$663,694	\$4,979,905	\$33,242,824	14.98%
TAX COURT \$1,812 \$0 \$1,812 \$1,813 \$1,813 \$1,813 \$1,813 \$1,813 \$1,813 \$1,813 \$1,813 \$1,813 \$1,813 \$1,813 \$1,813 \$1,813 \$1,813 </td <td>STATE RETIREMENT AGENCY</td> <td>\$1,276,218</td> <td>\$156,071</td> <td>\$1,432,289</td> <td>\$6,133,532</td> <td>23.35%</td>	STATE RETIREMENT AGENCY	\$1,276,218	\$156,071	\$1,432,289	\$6,133,532	23.35%
TOWSON UNIVERSITY\$7,206,885\$3,277,597\$10,484,482\$59,223,91817.7TRANSIT ADMINISTRATION\$9,209,628\$82,260,582\$91,470,210\$605,969,10915.0TRANSPORTATION (TSO)\$1,808,474\$4,596,033\$6,404,507\$34,630,21318.4TRANSPORTATION AUTHORITY\$5,978,993\$67,500,097\$73,479,090\$631,402,79511.6TREASURER\$312,940\$1,837,600\$2,150,540\$18,169,84611.8U OF MD, BALTIMORE\$6,473,857\$40,175,356\$46,649,213\$240,705,14019.3U OF MD, COLLEGE PARK\$15,303,533\$24,861,870\$40,165,403\$258,383,95715.5U OF MD, LASTERN SHORE\$149,502\$546,082\$695,584\$18,357,9523.7U OF MD, UNIVERSITY COLLEGE\$1,156,505\$2,642,641\$3,799,146\$52,846,1347.1UNIVERSITY OF BALTIMORE\$872,720\$291,063\$1,163,783\$10,008,17611.6VETERANS AFFAIRS\$381,558\$0\$381,558\$2,192,52817.4WORKERS' COMPENSATION COMMISSION\$152,089\$0\$152,089\$0\$152,089\$0	SUBSEQUENT INJURY FUND					25.01%
TRANSIT ADMINISTRATION \$9,209,628 \$82,260,582 \$91,470,210 \$605,969,109 15.0 TRANSPORTATION (TSO) \$1,808,474 \$4,596,033 \$6,404,507 \$34,630,213 18.4 TRANSPORTATION AUTHORITY \$5,978,993 \$67,500,097 \$73,479,090 \$631,402,795 11.6 TREASURER \$312,940 \$1,837,600 \$2,150,540 \$18,169,846 11.8 U OF MD, BALTIMORE \$6,473,857 \$40,175,356 \$46,649,213 \$240,705,140 19.3 U OF MD, BALTIMORE COUNTY \$757,702 \$5,327,056 \$6,6084,758 \$65,766,674 9.2 U OF MD, COLLEGE PARK \$15,303,533 \$24,861,870 \$40,165,403 \$258,383,957 15.5 U OF MD, UNIVERSITY COLLEGE \$149,502 \$546,082 \$695,584 \$18,357,952 3.7 U OF MD, UNIVERSITY OF BALTIMORE \$11,156,505 \$2,642,641 \$3,799,146 \$52,846,134 7.1 UNIVERSITY OF BALTIMORE \$872,720 \$291,063 \$1,163,783 \$10,008,176 11.6 VETERANS AFFAIRS \$381,558 \$0 \$381						9.95%
TRANSPORTATION (TSO) \$1,808,474 \$4,596,033 \$6,404,507 \$34,630,213 18.4 TRANSPORTATION AUTHORITY \$5,978,993 \$67,500,097 \$73,479,090 \$631,402,795 11.6 TRANSPORTATION AUTHORITY \$5,978,993 \$67,500,097 \$73,479,090 \$631,402,795 11.6 TREASURER \$312,940 \$1,837,600 \$2,150,540 \$18,169,846 11.8 U OF MD, BALTIMORE \$6,473,857 \$40,175,356 \$46,649,213 \$240,705,140 19.3 U OF MD, BALTIMORE COUNTY \$757,702 \$5,327,056 \$6,6084,758 \$65,766,674 9.2 U OF MD, COLLEGE PARK \$15,303,533 \$24,861,870 \$40,165,403 \$258,383,957 15.5 U OF MD, EASTERN SHORE \$149,502 \$546,082 \$695,584 \$18,357,952 3.7 U OF MD, UNIVERSITY COLLEGE \$1,156,505 \$2,642,641 \$3,799,146 \$52,846,134 7.1 UNIVERSITY OF BALTIMORE \$872,720 \$291,063 \$1,163,783 \$10,008,176 11.6 VETERANS AFFAIRS \$381,558 \$0 \$381,558	TOWSON UNIVERSITY	\$7,206,885				17.70%
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U OF MD, BALTIMORE \$6,473,857 \$40,175,356 \$46,649,213 \$240,705,140 19.3 U OF MD, BALTIMORE COUNTY \$757,702 \$5,327,056 \$6,084,758 \$65,766,674 9.2 U OF MD, COLLEGE PARK \$15,303,533 \$24,861,870 \$40,165,403 \$258,383,957 15.5 U OF MD, COLLEGE PARK \$149,502 \$546,082 \$695,584 \$18,357,952 3.7 U OF MD, UNIVERSITY COLLEGE \$1,156,505 \$2,642,641 \$3,799,146 \$52,846,134 7.1 UNIVERSITY OF BALTIMORE \$872,720 \$291,063 \$1,163,783 \$10,008,176 11.6 VETERANS AFFAIRS \$381,558 \$0 \$381,558 \$2,192,528 17.4 WORKERS' COMPENSATION COMMISSION \$152,089 \$0 \$152,089 \$699,133 21.7						11.64%
U OF MD, BALTIMORE COUNTY \$757,702 \$5,327,056 \$6,084,758 \$65,766,674 9.2 U OF MD, COLLEGE PARK \$15,303,533 \$24,861,870 \$40,165,403 \$258,383,957 15.5 U OF MD, COLLEGE PARK \$15,303,533 \$24,861,870 \$40,165,403 \$258,383,957 15.5 U OF MD, EASTERN SHORE \$149,502 \$546,082 \$695,584 \$18,357,952 3.7 U OF MD, UNIVERSITY COLLEGE \$1,156,505 \$2,642,641 \$3,799,146 \$52,846,134 7.1 UNIVERSITY OF BALTIMORE \$872,720 \$291,063 \$1,163,783 \$10,008,176 11.6 VETERANS AFFAIRS \$381,558 \$0 \$381,558 \$2,192,528 17.4 WORKERS' COMPENSATION COMMISSION \$152,089 \$0 \$152,089 \$699,133 21.7						11.84%
U OF MD, COLLEGE PARK \$15,303,533 \$24,861,870 \$40,165,403 \$258,383,957 15.5 U OF MD, EASTERN SHORE \$149,502 \$546,082 \$695,584 \$18,357,952 3.7 U OF MD, UNIVERSITY COLLEGE \$1,156,505 \$2,642,641 \$3,799,146 \$52,846,134 7.1 UNIVERSITY OF BALTIMORE \$872,720 \$291,063 \$1,163,783 \$10,008,176 11.6 VETERANS AFFAIRS \$381,558 \$0 \$381,558 \$2,192,528 17.4 WORKERS' COMPENSATION COMMISSION \$152,089 \$0 \$152,089 \$699,133 21.7						19.38%
U OF MD, EASTERN SHORE \$149,502 \$546,082 \$695,584 \$18,357,952 3.7 U OF MD, UNIVERSITY COLLEGE \$11,156,505 \$2,642,641 \$3,799,146 \$52,846,134 7.1 UNIVERSITY OF BALTIMORE \$872,720 \$291,063 \$1,163,783 \$10,008,176 11.6 VETERANS AFFAIRS \$381,558 \$0 \$381,558 \$2,192,528 17.4 WORKERS' COMPENSATION COMMISSION \$152,089 \$0 \$152,089 \$699,133 21.7						9.25%
U OF MD, UNIVERSITY COLLEGE \$1,156,505 \$2,642,641 \$3,799,146 \$52,846,134 7.1 UNIVERSITY OF BALTIMORE \$872,720 \$291,063 \$1,163,783 \$10,008,176 11.6 VETERANS AFFAIRS \$381,558 \$0 \$381,558 \$2,192,528 17.4 WORKERS' COMPENSATION COMMISSION \$152,089 \$0 \$152,089 \$699,133 21.7						15.54%
UNIVERSITY OF BALTIMORE \$872,720 \$291,063 \$1,163,783 \$10,008,176 11.6 VETERANS AFFAIRS \$381,558 \$0 \$381,558 \$2,192,528 17.4 WORKERS' COMPENSATION COMMISSION \$152,089 \$0 \$152,089 \$699,133 21.7						3.79%
VETERANS AFFAIRS \$381,558 \$0 \$381,558 \$2,192,528 17.4 WORKERS' COMPENSATION COMMISSION \$152,089 \$0 \$152,089 \$699,133 21.7						7.19%
WORKERS' COMPENSATION COMMISSION \$152,089 \$0 \$152,089 \$699,133 21.7						11.63%
						17.40% 21.75%
I CAEA 77A 8581 COE7 070 A881 C1 A77 70A 7AE1 C7 077 A7E E00 47 0	TOTAL	\$152,089	\$0 \$967,929,488	\$152,089 \$1,422,204,346	\$7,937,635,599	21.75% 17.92%

		FY2019			
MBE Classification	MBE	MBE	Total	Total	Total Statewide
	Prime Awards	Subcontract Awards	MBE Awards	MBE Awards (%)	Awards (%)
African American Total	\$79,606,786	\$410,489,701	\$490,096,487	34.46%	6.17%
African American	\$69,539,642	\$338,292,961	\$407,832,603	28.68%	5.14%
African American Women	\$10,067,144	\$72,196,740	\$82,263,884	5.78%	1.04%
Asian American Total	\$106,546,072	\$184,060,758	\$290,606,830	20.43%	3.66%
Asian American	\$71,721,525	\$160,866,216	\$232,587,741	16.35%	2.93%
Asian American Woman	\$34,824,547	\$23,194,542	\$58,019,089	4.08%	0.73%
Hispanic American Total	\$76,367,883	\$92,816,986	\$169,184,869	11.90%	2.13%
Hispanic American	\$72,870,575	\$83,459,767	\$156,330,342	10.99%	1.97%
Hispanic American Woman	\$3,497,308	\$9,357,219	\$12,854,527	0.90%	0.16%
Native American Total	\$607,462	\$27,868,671	\$28,476,133	2.00%	0.36%
Native American	\$607,190	\$25,637,460	\$26,244,650	1.85%	0.33%
Native American Women	\$272	\$2,231,211	\$2,231,483	0.16%	0.03%
Women	\$190,429,277	\$252,582,985	\$443,012,262	31.15%	5.58%
Disabled	\$717,378	\$110,387	\$827,765	0.06%	0.01%
Total MBE Awards	\$454,274,858	\$967,929,488	\$1,422,204,346	100.00%	17.92%
TOTAL Statewide Awards					\$7,937,635,599

Exhibit C: FY2019 MBE Awards by Classification

Exhibit D: FY2019 MBE Awards by Procurement Category

FY2019						
Procurement Category	Total Prime Awards	MBE Prime Awards	MBE Subcontract Awards	Total MBE Awards	MBE Participation	
Architectural	\$170,943,825	\$4,091,339	\$53,945,860	\$58,037,199	33.95%	
Engineering	\$1,147,545,291	\$54,954,185	\$248,668,884	\$303,623,069	26.46%	
Construction	\$1,783,349,312	\$66,543,585	\$350,482,742	\$417,026,327	23.38%	
Construction Related Services	\$35,961,635	\$574,736	\$3,484,927	\$4,059,663	11.29%	
Maintenance	\$464,231,396	\$50,757,110	\$19,100,290	\$69,857,400	15.05%	
Services	\$2,197,293,047	\$153,222,720	\$204,843,413	\$358,066,133	16.30%	
Supplies & Equipment	\$328,227,613	\$18,412,694	\$4,720,960	\$23,133,654	7.05%	
IT Services	\$595,642,184	\$41,348,968	\$77,084,947	\$118,433,915	19.88%	
IT Supplies & Equipment	\$182,839,866	\$22,334,682	\$1,393,974	\$23,728,656	12.98%	
Human, Cultural, Social & Educational Services	\$72,246,298	\$649,090	\$4,203,492	\$4,852,582	6.72%	
Corporate Credit Card	\$234,009,062	\$10,704,328	\$0	\$10,704,328	4.57%	
Direct Voucher	\$725,346,070	\$30,681,421	\$0	\$30,681,421	4.23%	
Totals	\$7,937,635,599	\$454,274,858	\$967,929,488	\$1,422,204,346	17.92%	

Exhibit E: FY2019 MBE Payment by Participating Agency/Department

FY2019					
	MBE	MBE	Total		
MBE Participating Agency/Department	Prime	Subcontractor	MBE		
	Payments	Payments	Payments		
AGING	\$11,310 \$544,070	\$0 \$0	\$11,310 \$544,070		
AGRICULTURE ARCHIVES	\$544,070	\$0 \$0	\$544,070		
ASSESSMENTS & TAXATION	\$024,078	\$6,591	\$127,692		
ATTORNEY GENERAL	\$252,902	\$0	\$252,902		
AVIATION ADMINISTRATION	\$8,234,297	\$26,243,502	\$34,477,799		
BOWIE STATE UNIVERSITY	\$1,480,648	\$1,298,462	\$2,779,110		
BUDGET & MANAGEMENT	\$5,872,650	\$4,721,710	\$10,594,360		
CANAL PLACE PRESERVATION	\$3,665	\$0	\$3,665		
COMMERCE	\$287,340	\$449,456	\$736,796		
	\$20,383	\$0	\$20,383		
	\$4,506,314	\$2,367,567	\$6,873,882		
COPPIN STATE UNIVERSITY EDUCATION	\$1,040,125 \$22,652,579	\$611,292 \$3,872,825	\$1,651,417 \$26,525,404		
ENVIRONMENT	\$22,652,579	\$3,872,825 \$139,232	\$26,525,404		
ENVIRONMENTAL SERVICES	\$307,332	\$135,232	\$9,702,767		
EXECUTIVE DEPARTMENT	\$264,184	\$118,430	\$382,613		
FOOD CENTER AUTHORITY	\$131,571	\$133,175	\$264,746		
FROSTBURG STATE UNIVERSITY	\$1,803,913	\$215,826	\$2,019,739		
GENERAL SERVICES	\$13,387,426	\$31,450,196	\$44,837,622		
HEALTH	\$2,164,737	\$13,268,757	\$15,433,494		
HEALTH BENEFIT EXCHANGE	\$13,537,856	\$6,602,622	\$20,140,478		
HIGHER EDUCATION COMMISSION	\$10,911	\$0	\$10,911		
HOUSING & COMMUNITY DEVELOPMENT	\$1,415,042	\$1,373,477	\$2,788,519		
HUMAN SERVICES	\$24,136,571	\$22,816,739	\$46,953,311		
INFORMATION TECHNOLOGY	\$0	\$12,713,388	\$12,713,388		
	\$187,776	\$0	\$187,776		
JUVENILE SERVICES	\$7,024,412	\$1,531,316	\$8,555,728		
LABOR LOTTERY & GAMING CONTROL	\$3,284,774 \$754,174	\$3,335,364 \$17,862,140	\$6,620,138 \$18,616,314		
MILITARY DEPARTMENT	\$204,866	\$17,802,140 \$0	\$204,866		
MORGAN STATE UNIVERSITY	\$1,347,193	\$0	\$204,800		
MOTOR VEHICHLE ADMINISTRATION	\$13,704,995	\$9,234,471	\$22,939,466		
PEOPLE'S COUNSEL	\$34,131	\$0	\$34,131		
PLANNING	\$129,763	\$0	\$129,763		
PORT ADMINISTRATION	\$1,519,875	\$5,189,584	\$6,709,459		
PUBLIC BROADCASTING COMMISSION	\$175,604	\$38,983	\$214,588		
PUBLIC DEFENDER	\$2,745,478	\$10,821	\$2,756,298		
PUBLIC SAFETY & CORRECTIONAL SERVICES	\$24,767,942	\$19,011,660	\$43,779,603		
PUBLIC SCHOOL CONSTRUCTION	\$62,055,742	\$172,388,890			
PUBLIC SERVICE COMMISSION	\$69,308	\$48,538	\$117,845		
	\$5,517 \$620,839	\$0 ¢695 173			
SAINT MARY'S COLLEGE OF MARYLAND SCHOOL FOR THE DEAF	\$620,839 \$120,549	\$685,173 \$0	\$1,306,012 \$120,549		
STADIUM AUTHORITY	\$9,396,490	\$59,554,027	\$68,950,517		
STATE BOARD OF ELECTIONS	\$2,949,947	\$2,748,221	\$5,698,168		
STATE HIGHWAY ADMINISTRATION	\$127,578,312	\$93,487,060			
STATE POLICE	\$4,996,402	\$272,152	\$5,268,554		
STATE RETIREMENT AGENCY	\$3,445,241	\$1,156,331	\$4,601,572		
SUBSEQUENT INJURY FUND	\$21,972	\$0	\$21,972		
TAX COURT	\$1,811	\$0	\$1,811		
TOWSON UNIVERSITY	\$5,355,450	\$4,369,421	\$9,724,871		
	\$30,563,749	\$189,594,632	\$220,158,381		
TRANSPORTATION (TSO)	\$8,441,031	\$10,263,681	\$18,704,712		
TRANSPORTATION AUTHORITY	\$10,727,982	\$36,000,325	\$46,728,307		
TREASURER U OF MD, BALTIMORE	\$349,756 \$2,171,065	\$750,718 \$15,073,523	\$1,100,474 \$17,244,588		
U OF MD, BALTIMORE	\$2,171,065	\$15,073,523 \$16,218,282	\$17,244,588 \$16,218,282		
U OF MD, COLLEGE PARK	\$0	\$10,218,282			
U OF MD, EASTERN SHORE	\$14,152,005	\$546,083	\$687,601		
U OF MD, UNIVERSITY COLLEGE	\$982,641	\$2,535,559			
UNIVERSITY OF BALTIMORE	\$476,002	\$291,063	\$767,066		
VETERANS AFFAIRS	\$283,204	\$1,957,927	\$2,241,131		
WORKERS' COMPENSATION COMMISSION	\$2,030,641	\$27,364	\$2,058,005		
TOTAL	\$448,995,835	\$839,238,852	\$1,288,234,687		

Exhibit F: FY2019 MBE Payment by Classification

FY2019						
MBE Classification	MBE Prime Payments	Prime Subcontractor		% of Total MBE Procurement		
African American Total	\$89,977,954.28	\$294,895,098.15	\$384,873,052	29.88%		
African American	\$82,781,305	\$261,177,887	\$343,959,192	26.70%		
African American Women	\$7,196,649	\$33,717,211	\$40,913,860	3.18%		
Asian American Total	\$98,173,531	\$166,781,268	\$264,954,798	20.57%		
Asian American	\$78,180,503	\$148,463,123	\$226,643,626	17.59%		
Asian American Woman	\$19,993,027	\$18,318,145	\$38,311,172	2.97%		
Hispanic American Total	\$73,457,900	\$89,751,023	\$163,208,922	12.67%		
Hispanic American	\$68,866,973	\$77,653,345	\$146,520,317	11.37%		
Hispanic American Woman	\$4,590,927	\$12,097,678	\$16,688,605	1.30%		
Native American Total	\$1,754,206	\$13,909,384	\$15,663,590	1.22%		
Native American	\$785,611	\$12,420,692	\$13,206,303	1.03%		
Native American Women	\$968,595	\$1,488,692	\$2,457,287	0.19%		
Women	\$184,568,477	\$271,705,100	\$456,273,577	35.42%		
Disabled	\$1,063,769	\$157,984	\$1,221,752	0.09%		
Disadvantaged	\$0	\$2,038,996	\$2,038,996	0.16%		
TOTAL	\$448,995,835	\$839,238,852	\$1,288,234,687	100%		

Exhibit G: FY2019 VSBE Awards by Participating Agency/Department

		FY2019			
	VSBE Prime	VSBE Subcontract	Total	Total	VSBE
VSBE Participating Agency/Department	Awards	Awards	VSBE Awards	All Awards	Participation
AGING	\$0	\$0	\$0	\$805,966	0.00%
AGRICULTURE	\$0	\$0	\$0	\$3,941,462	0.00%
AVIATION ADMINISTRATION	\$1,607,384	\$44,698	\$1,652,082	\$125,560,252	1.32%
BOWIE STATE UNIVERSITY	\$0	\$0	\$0	\$21,150,863	0.00%
BUDGET & MANAGEMENT	\$0	\$673,250	\$673,250	\$144,357,387	0.47%
COMMERCE	\$8,467	\$0	\$8,467	\$8,927,487	0.09%
COMPTROLLER	\$0	\$0	\$0	\$140,920,253	0.00%
EDUCATION	\$0	\$0	\$0	\$217,286,447	0.00%
ENVIRONMENT	\$0	\$0	\$0	\$2,817,650	0.00%
EXECUTIVE DEPARTMENT	\$0	\$0	\$0	\$4,581,373	0.00%
FOOD CENTER AUTHORITY	\$0	\$0	\$0	\$4,239,022	0.00%
GENERAL SERVICES	\$6,911,721	\$9,977,890	\$16,889,611	\$245,802,282	6.87%
HOUSING & COMMUNITY DEVELOPMENT	\$0	\$263,491	\$263,491	\$89,436,359	0.29%
HUMAN SERVICES	\$14,586	\$162,403	\$176,989	\$480,191,980	0.04%
INFORMATION TECHNOLOGY	\$2,641,272	\$804,969	\$3,446,241	\$139,482,223	2.47%
INSURANCE ADMINISTRATION	\$5,700	\$0	\$5,700	\$1,638,016	0.35%
JUVENILE SERVICES	\$0	\$0	\$0	\$13,373,087	0.00%
LABOR	\$201,573	\$0	\$201,573	\$14,771,676	1.36%
LOTTERY & GAMING CONTROL	\$0	\$646,880	\$646,880	\$148,436,129	0.44%
MILITARY DEPARTMENT	\$342,279	\$0	\$342,279	\$2,737,703	12.50%
MOTOR VEHICLE ADMINISTRATIONS	\$502	\$0	\$502	\$32,717,998	0.00%
NATURAL RESOURSES	\$171,073	\$171,073	\$342,146	\$778,560,419	0.04%
PEOPLE'S COUNSEL	\$0	\$0	\$0	\$1,159,627	0.00%
PLANNING	\$0	\$0	\$0	\$2,832,103	0.00%
PORT ADMINISTRATION	\$0	\$204,321	\$204,321	\$58,310,280	0.35%
PUBLIC SERVICE COMMISSION	\$0	\$0	\$0	\$1,059,830	0.00%
STATE BOARD OF ELECTIONS	\$24,656	\$662,957	\$687,613	\$26,586,524	2.59%
STATE POLICE	\$73,031	\$0	\$73,031	\$33,242,824	0.22%
TRANSIT ADMINISTRTION	\$0	\$691,344	\$691,344	\$833,853,466	0.08%
TRANSPORTATION (TSO)	\$0	\$0	\$0	\$146,906,179	0.00%
TRANSPORTATION AUTHORITY	\$0	\$7,730,763	\$7,730,763	\$631,402,795	1.22%
VETERANS AFFAIRS	\$705	\$0	\$705	\$2,192,527	0.03%
WORKERS' COMPENSATION COMMISSION	\$0	\$0	\$0	\$699,133	0.00%
TOTAL	\$12,002,949	\$22,034,039	\$34,036,988	\$4,359,981,322	0.78%

Exhibit H: FY2019 VSBE Payments by Participating Agency/Department

FY2019					
VCRE Double in a Ageney (Depositment	VSBE Payments	Total All Prime			
VSBE Participating Agency/Department	Prime & Subcontractor	Payments			
AGING	\$0	\$369,032			
AGRICULTURE	\$0	\$3,916,301			
AVIATION ADMINISTRATION	\$120,098	\$83,413,046			
BOWIE STATE UNIVERSITY	\$0	\$11,753,287			
BUDGET & MANAGEMENT	\$1,739,307	\$384,772,153			
COMMERCE	\$547	\$3,807,156			
COMPTROLLER	\$47,610	\$37,082,160			
EDUCATION	\$0	\$217,286,447			
ENVIRONMENT	\$0	\$9,018,237			
EXECUTIVE DEPARTMENT	\$36,327	\$4,995,168			
FOOD CENTER AUTHORITY	\$0	\$3,314,211			
GENERAL SERVICES	\$4,434,744	\$129,846,788			
HOUSING & COMMUNITY DEVELOPMENT	\$9,956	\$18,395,663			
HUMAN SERVICES	\$176,989	\$195,123,804			
INFORMATION TECHNOLOGY	\$773,627	\$65,475,163			
INSURANCE ADMINISTRATION	\$5,700	\$1,638,016			
JUVENILE SERVICES	\$24,679	\$39,117,808			
LABOR	\$842,745	\$28,452,784			
LOTTERY & GAMING CONTROL	\$468,361	\$65,958,663			
MILITARY DEPARTMENT	\$342,279	\$4,788,226			
MOTOR VEHICLE ADMINISTRATION	\$64,076	\$54,208,363			
NATURAL RESOURSES	\$171,073	\$778,005,472			
PEOPLE'S COUNSEL	\$0	\$1,159,627			
PLANNING	\$0	\$2,832,103			
PORT ADMINISTRATION	\$44,511	\$27,792,037			
PUBLIC SERVICE COMMISSION	\$0	\$1,059,830			
STATE BOARD OF ELECTIONS	\$0	\$23,820,298			
STATE POLICE	\$100,736	\$42,043,960			
TRANSIT ADMINISTRATION	\$233,400	\$1,166,834,308			
TRANSPORTATION (TSO)	\$0	\$146,906,179			
TRANSPORTATION AUTHORITY	\$11,412,586	\$829,541,302			
VETERANS AFFAIRS	\$4,832,387	\$23,099,702			
WORKER'S COMPENSATION COMMISSION	\$32,323	\$3,111,938			
TOTAL	\$25,914,061	\$4,408,939,232			



SMALL, MINORITY & WOMEN BUSINESS AFFAIRS

> Jimmy Rhee Special Secretary

Pamela Gregory Chief of Staff

Alison Tavik Director, Communications & Outreach

> **Chantal Kai-Lewis** Legal & Policy Advisor

Nichelle Johnson Manager, MBE Compliance

Lisa Mitchell Sennaar Manager, SBR Compliance

Tanita Johnson Manager, SBR Compliance

Eduardo Hayden Manager, Small Business Outreach

> Gerald Stinnett Manager, VLT Operations

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